Defense Acquisition University

The DoD Acquisition, Technology & Logistics (AT&L) Knowledge Management System (AKMS)

Where We Are and Where We Are Going

John Hickok

DAU Director, Knowledge Management

Silver Spring Chapter, PMI

13 August 2008

The Challenge/Opportunity/DoD-DAU's Mission:

Supporting the Acquisition Workforce to Deliver Timely and Affordable Capabilities to the Warfighter

The Defense Acquisition Workforce:

126,000 Government and Military Certified Professionals

and

500,000+ Contractor Support Personnel

Integrated Defense Acquisition, Technology, & Logistics Life Cycle Management Framework

Draft ver. 4.7. May 21, 2004

Three DOD Decision Support Systems Effective Interaction is Essential

The Milestone Decision Authority may authorize entry into the acquisition process at any point, consistent with phase specific entrance criteria and statutory requirements

This chart is a classroom aid for Defense Acquisition University students. It provides a notional illustration of the interfaces among the three major decision support systems used to develop, produce, and field a system for national defense. Defense acquisition is a complex process, with many more activities than shown here, and many concurrent processes that cannot be properly displayed on a two-dimensional chart. Supporting information is on the back of this chart. For more detailed information see the Acquisition, Technology & Logistics Knowledge Sharing System (http://akss.dau.mil).

Concept Refinement Phase — Refine initial concept. Develop Technology Development Strategy

Technology Development Phase — Reduce technology risk and determine appropriate set of technologies to integrate into a full system.

System Development & Demonstration Phase — Develop a system or increment of capability; reduce integration and manufacturing risk; ensure operational supportability; reduce logistics footprint; implement human systems integration; design for producibility; ensure affordability and protection of critical program information; and demonstrate system integration, interoperability, safety, and utility.

Production & Deployment Phase — Achieve operational capability that satisfies mission needs.

Operations & Support Phase — Execute a support program that meets operational support performance requirements and sustains the system in the most cost-effective manner over its total life cycle. Dispose of the system in the most cost-effective manner at the end of its useful life.

MS A | MS B | DRR | MS C | FRP DR

Decision Points/Milestones: CD | ICD | Draft CDD | CDD | CPD

Low-Rate Initial Production | Full-Rate Production/Deployment | Sustainment | Disposal

IOC | FOC

Validated and approved CDD and CPD for each increment of an evolutionary acquisition

Joint Capabilities Integration & Development System (need driven)

Initiate Evolutionary Acquisition Strategy

Evolutionary Acquisition Strategy

Increment II | Increment III

Oversight & Review

Contracting

Major Products

Logistics/Technical — Systems Engineering, Test & Evaluation, Supportability

The Challenge

DoD's Big "A"cquisition Systems and Processes

Cost $ — Cost Estimation Methods: Analogy | Parametric | Engineering | Actual Costs

Types of Funds: RDT&E – Advanced Technology Development | RDT&E – Adv Component Dev & Prototypes | RDT&E – Systems Development & Demonstration | RDT&E – Management & Support | Procurement | Operations & Maintenance

Appropriated Funds To Support Contracts

Planning, Programming, Budgeting, & Execution Process (biennial calendar driven)

On Year | Off Year

Military Departments & Defense Agencies | OSD & Joint Staff | White House

POM/Budget Formulation — PCP/BCP Prep (August)

POM/Budget Submit — PCP/BCP Submit (September - November)

SLRG Reviews | PDM(s) | ISSUES

Strategic Planning Guidance — Off Year Optional (October)

Joint Programming Guidance — Off Year Optional (April / May)

Joint Planning Document | National Military Strategy | National Security Strategy

Fiscal Guidance | FYDP updated

PBD Cycle (October - November) | Final PBDs (November) | MBI (December) | DoD Budget (January)

OMB | President's Budget to Congress (February (1st Monday))

DoD Testimony | DoD Appeals | Allocatio | Apportionment

Congress: Budget Committees | Authorization Committees | Appropriation Committees | Authorization/Appropriation Acts Passed (February - September)

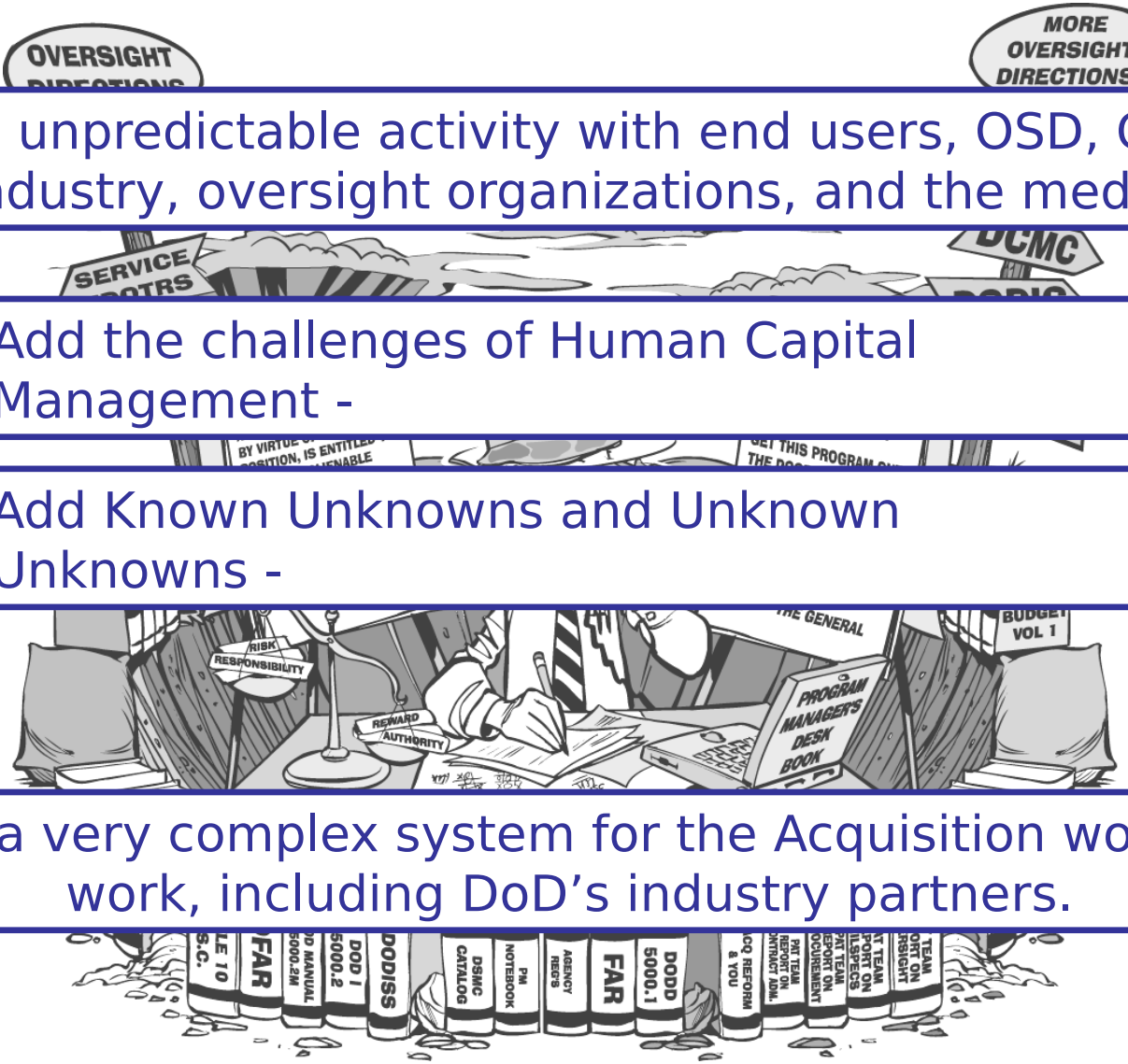
The Acquisition Warrior

Defense Acquisition University

Add the unpredictable activity with end users, OSD, Congress, industry, oversight organizations, and the media -

Add the challenges of Human Capital Management -

Add Known Unknowns and Unknown Unknowns -

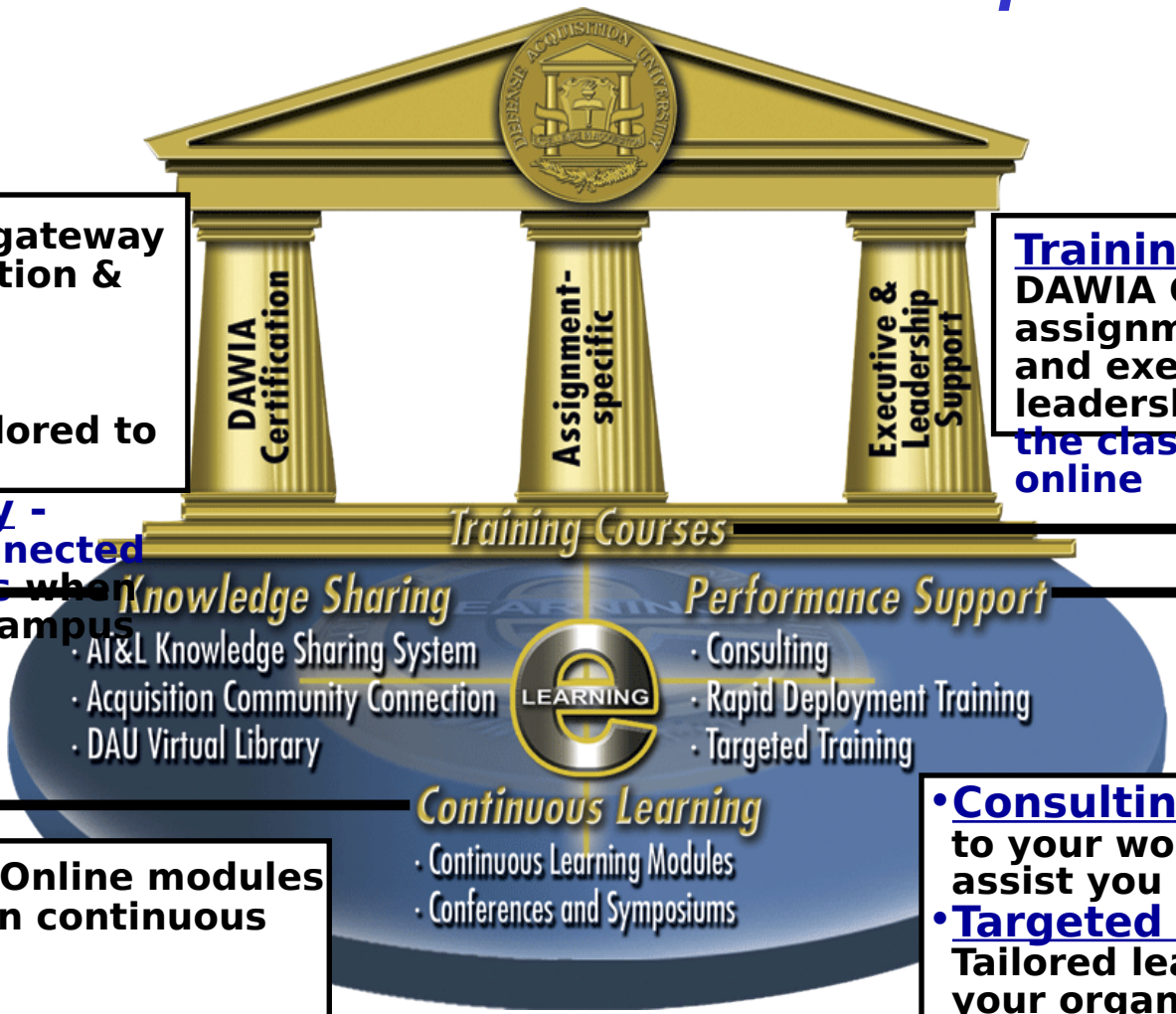


You get a very complex system for the Acquisition workforce to work, including DoD's industry partners.

AT&L Performance Learning Model

24/7 Learning and Job Support Assets for the Classroom and the Workplace

- **AKSS** - Online gateway to AT&L information & tools
- **ACC** - Online collaboration communities tailored to your needs
- **Virtual Library** - Keeping you connected to research tools when you are not on campus



Training Courses - DAWIA Certification, assignment-specific, and executive & leadership courses – in the classroom and online

- **CL Modules** - Online modules to help you earn continuous learning points
- **Conferences**
  - PEO / SYSCOM
  - Business Manager
  - DAU Acquisition Community

- **Consulting** - We come to your workplace to assist you
- **Targeted Training** - Tailored learning for your organization
- **RDT** - On-site and online training on the latest AT&L policies

Defense Acquisition University

Supporting the Defense Acquisition Workforce through the DoD AT&L Knowledge Management System of Systems

AT&L Knowledge Management System: (of Systems)

- **AT&L Knowledge Sharing System (AKSS)**
- **Ask-A-Professor (AAP)**
- **Defense Acquisition Guidebook (DAG**

- **Acquisition Community Connection (ACC)**
- **Integrated Framework Chart (IFC)**

- **Best Practices Clearinghouse (BPCh)**

- **ACQuire Search and Discovery**

Click on AKMS info button for videos, briefs and tutorials on all AKMS systems at https://acc.dau.mil/at&Lkm

AKMS Info

Learn. Perform. Succeed.

Why Should You Care?

It's Open to the Public
It's all FREE!

DoD AT&L Knowledge Management System of Systems

Defense Acquisition University

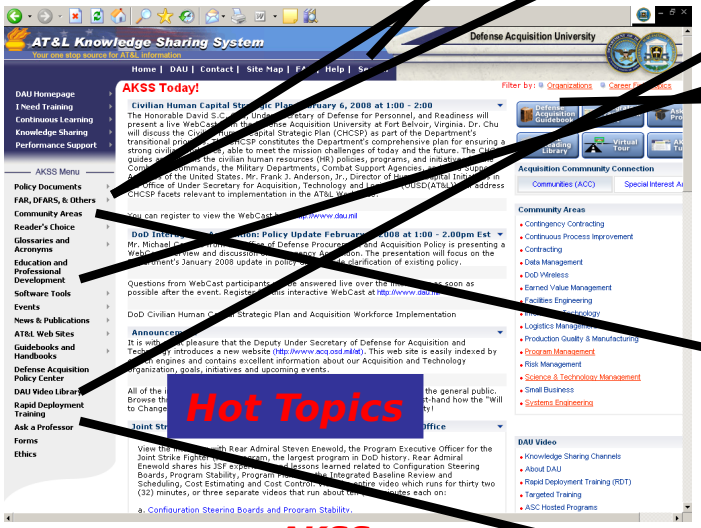
ACQuire

SEARCH

GSA & Hill FARSITE

New AT&L Policy

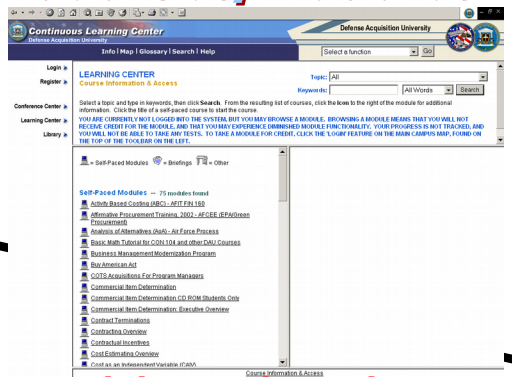
Acquisition Policy Center
With JCIDS, 5000, PPBES



AKSS

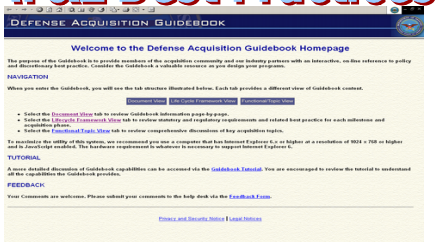
Hot Topics

Courses/Modules



Training and Continuous Learning Centers

AT&L Best Practices



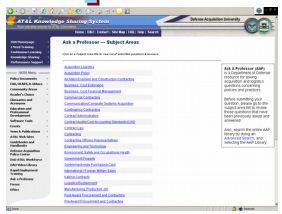
Defense Acquisition Guidebook
Integrated Framework Chart

Guidance and Experts

Career Field and Business Process

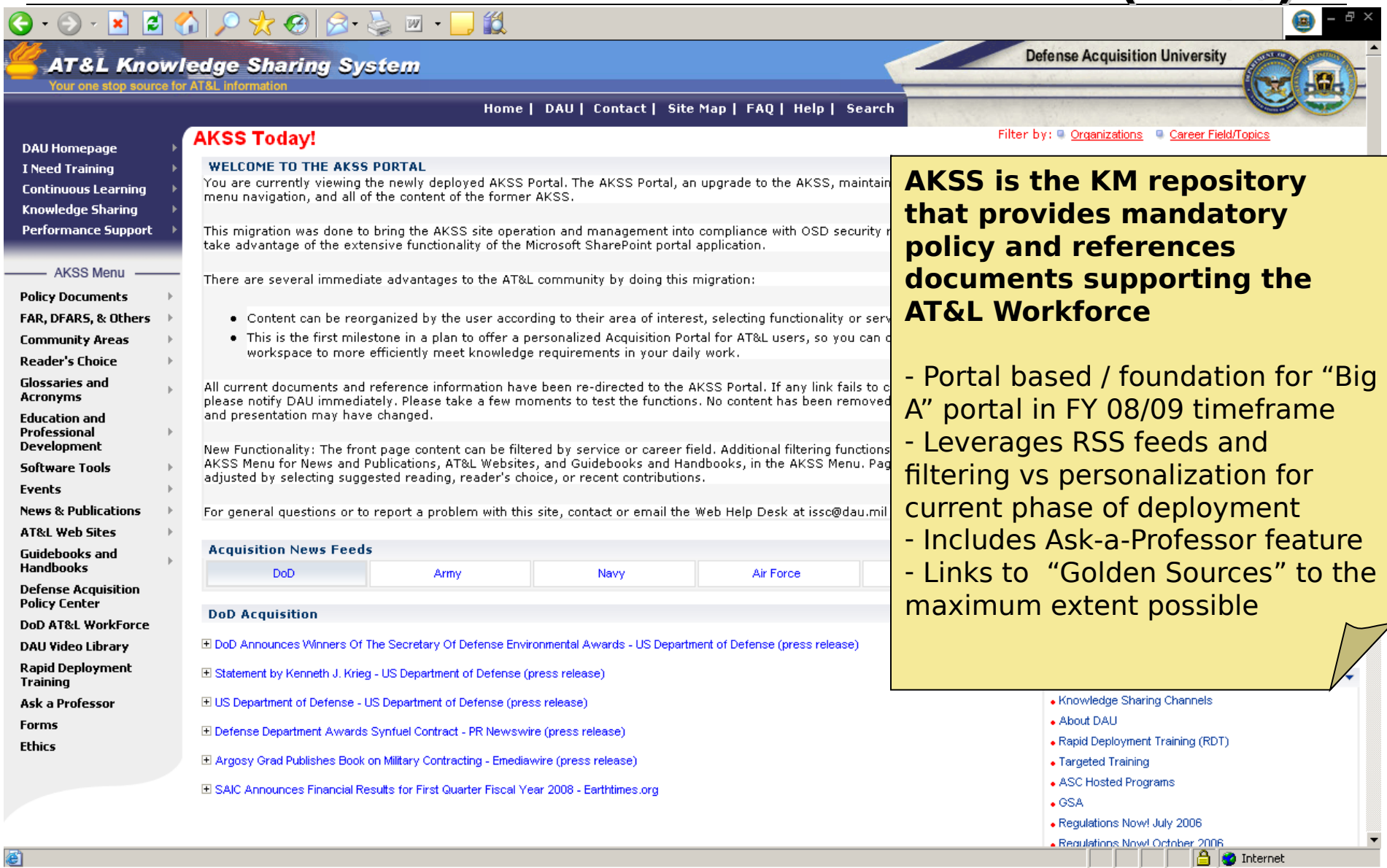
Gateways to Policy, Processes, Tools and Experts

Experts



Ask-A-Professor

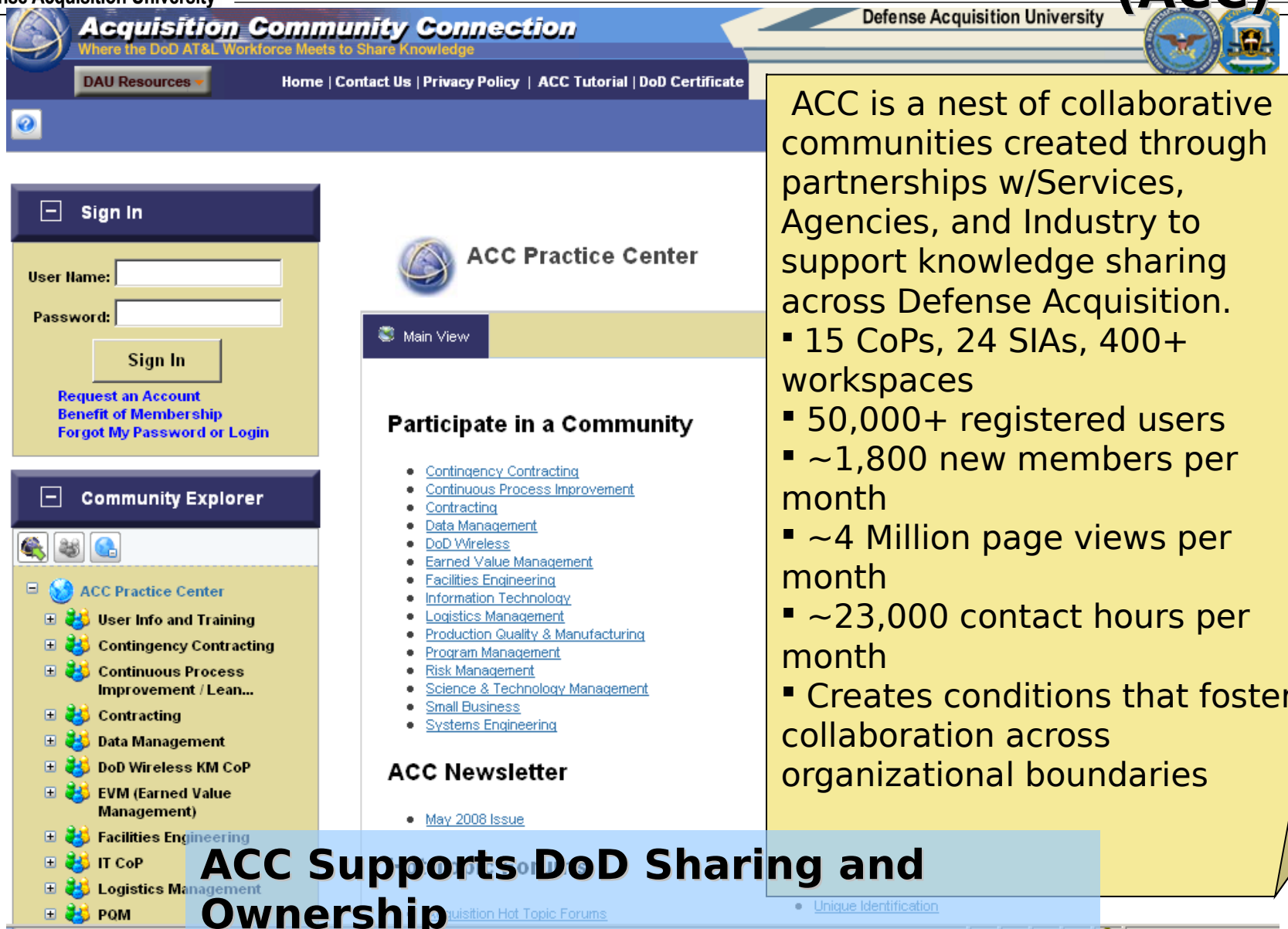
AT&L Knowledge Sharing System (AKSS)


AT&L Knowledge Sharing System
Your one stop source for AT&L information
Defense Acquisition University
Home | DAU | Contact | Site Map | FAQ | Help | Search
DAU Homepage
I Need Training
Continuous Learning
Knowledge Sharing
Performance Support
AKSS Menu
Policy Documents
FAR, DFARS, & Others
Community Areas
Reader's Choice
Glossaries and Acronyms
Education and Professional Development
Software Tools
Events
News & Publications
AT&L Web Sites
Guidebooks and Handbooks
Defense Acquisition Policy Center
DoD AT&L WorkForce
DAU Video Library
Rapid Deployment Training
Ask a Professor
Forms
Ethics
AKSS Today!
WELCOME TO THE AKSS PORTAL
You are currently viewing the newly deployed AKSS Portal. The AKSS Portal, an upgrade to the AKSS, maintain
menu navigation, and all of the content of the former AKSS.
This migration was done to bring the AKSS site operation and management into compliance with OSD security r
take advantage of the extensive functionality of the Microsoft SharePoint portal application.
There are several immediate advantages to the AT&L community by doing this migration:
Content can be reorganized by the user according to their area of interest, selecting functionality or serv
This is the first milestone in a plan to offer a personalized Acquisition Portal for AT&L users, so you can c
workspace to more efficiently meet knowledge requirements in your daily work.
All current documents and reference information have been re-directed to the AKSS Portal. If any link fails to c
please notify DAU immediately. Please take a few moments to test the functions. No content has been removed
and presentation may have changed.
New Functionality: The front page content can be filtered by service or career field. Additional filtering functions
AKSS Menu for News and Publications, AT&L Websites, and Guidebooks and Handbooks, in the AKSS Menu. Pag
adjusted by selecting suggested reading, reader's choice, or recent contributions.
For general questions or to report a problem with this site, contact or email the Web Help Desk at issc@dau.mil
Filter by: Organizations Career Field/Topics
Acquisition News Feeds
DoD
Army
Navy
Air Force
DoD Acquisition
DoD Announces Winners Of The Secretary Of Defense Environmental Awards - US Department of Defense (press release)
Statement by Kenneth J. Krieg - US Department of Defense (press release)
US Department of Defense - US Department of Defense (press release)
Defense Department Awards Synfuel Contract - PR Newswire (press release)
Argosy Grad Publishes Book on Military Contracting - Emediawire (press release)
SAIC Announces Financial Results for First Quarter Fiscal Year 2008 - Earthtimes.org
Knowledge Sharing Channels
About DAU
Rapid Deployment Training (RDT)
Targeted Training
ASC Hosted Programs
GSA
Regulations Now! July 2006
Regulations Now! October 2006
Internet

AKSS is the KM repository that provides mandatory policy and references documents supporting the AT&L Workforce

- Portal based / foundation for “Big A” portal in FY 08/09 timeframe
- Leverages RSS feeds and filtering vs personalization for current phase of deployment
- Includes Ask-a-Professor feature
- Links to “Golden Sources” to the maximum extent possible

Acquisition Community Connection (ACC)



ACC is a nest of collaborative communities created through partnerships w/Services, Agencies, and Industry to support knowledge sharing across Defense Acquisition.

- 15 CoPs, 24 SIAs, 400+ workspaces
- 50,000+ registered users
- ~1,800 new members per month
- ~4 Million page views per month
- ~23,000 contact hours per month
- Creates conditions that foster collaboration across organizational boundaries

ACC Supports DoD Sharing and Ownership

Program Management

Become a Member

Sign In

ser Name:
assword:
Sign In
Benefit of Membership
Forgot My Password or Login

Browse

C Home Up one level
Program Management
- Introduction to PM and the PM CoP
- Life Cycle Framework View
- PM Acquisition Topics
- PM External Influences
- PM Planning, Execution, Leadership
- PM Related Research
- PM Resources
- PM Software Related

Main View | What's New | Questions / Discussions | Metrics

The PM Community of Practice (CoP) serves as the central repository for Program Management knowledge for the

Risk Management

Become a Member

Sign In

ser Name:

assword:

Sign In

Benefit of Membership
Forgot My Password or Login

Browse

C Home Up one level

Risk Management
- Risk Planning
- Risk Identification
- Risk Analysis
- Risk Mitigation (Handling)
- Risk Implementation
- Risk Tracking (Monitoring)
- DoD Risk Management Guidebook
- Risk Policy & Guidance

Main View | What's New | Questions / Discussions | Metrics

QUICK LINKS TO FOLDERS NOT SHOWN ON GRAPHIC:

EVM (Earned Value Management)

Become a Member

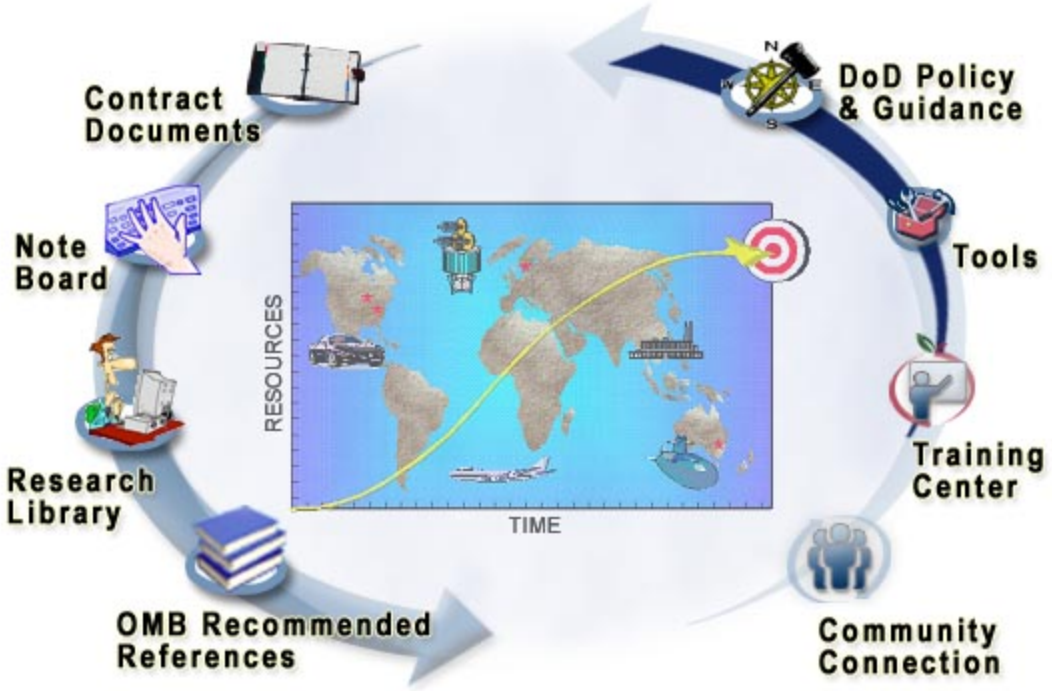
Sign In

ser Name:
assword:
Sign In
Benefit of Membership
Forgot My Password or Login

Browse

C Home Up one level
EVM (Earned Value Management)
DoD EVM Policy & Guidance
EVM Community Connection
EVM Contract Documents
EVM Research Library
EVM Tools
EVM Training Center
OMB Recommended References

Main View | What's New | Questions / Discussions | Metrics



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WELCOME TO CONTRACTING SITE

The Contracting Community of Practice supports a number of Process & Mission Areas, and fosters collaboration within the federal acquisition workforce community. It serves as a repository for learning and job support assets to promote smart business decisions and increase job performance to achieve mission goals. Our strategic goal is to integrate DAU enterprise systems and repositories by taking advantage of technology and providing you with a collection of relevant knowledge. This focused knowledgebase will allow you to center on your mission goals while working smarter to enable better organizational performance.

We solicit your comments and recommendations for enhancements, to this site.

If any link fails to continue to function, please notify DAU immediately by emailing msc@dau.mil. For general questions or to report a problem with this site, contact or email the Web Help Desk at issc@dau.mil or (703) 805-3459.

Hot Topics!

Comparison of Major Contract Types - Award and Incentive Fee Contracts

15 April 2008 DAU Acquisition Community Symposium: The Defense Life Cycle management Challenge: Innovation in Acquiring, Sustaining, and Improving DoD Weapons Systems

Source Selection Lessons Learned

Contracting Career Field Certification Standards FY 08

Memorandum for Secretaries of the Military Departments Chairman of The Joint Chiefs of Staff Under Secretaries of Defense

DFARS/PGI DPAP Policy Information

Policy

Policy Guidance	GAO Reports

Policy Guidance

- OMB Memorandum: Enhancing Competition in Federal Acquisition May 31, 2007
- AT&L Documents Page
- DPAP Policy Vault

FAI

CON FIPT

Education and Training

- Acquisition, Technology & Logistics Workforce Resources
- Contracting Continuous Learning Modules
- DAU Continuous Learning Modules
- DAU virtual campus
- DoD Schools

(More Links...)

Quick Links

- ACC User Information and Training
- AKSS
- AT&L Goals and Objectives
- FY07 NDAA Conference Report
- President's Management Agenda
- SARA Panel Draft Report

CON FIPT

- CON FIPT CoP

FAI

- Federal Acquisition Institute (FAI)

Presentations

- Contracting Presentations
- DAU South Conference Presentations

Systems Engineering Community of Practice (SECoP)

Become a Member

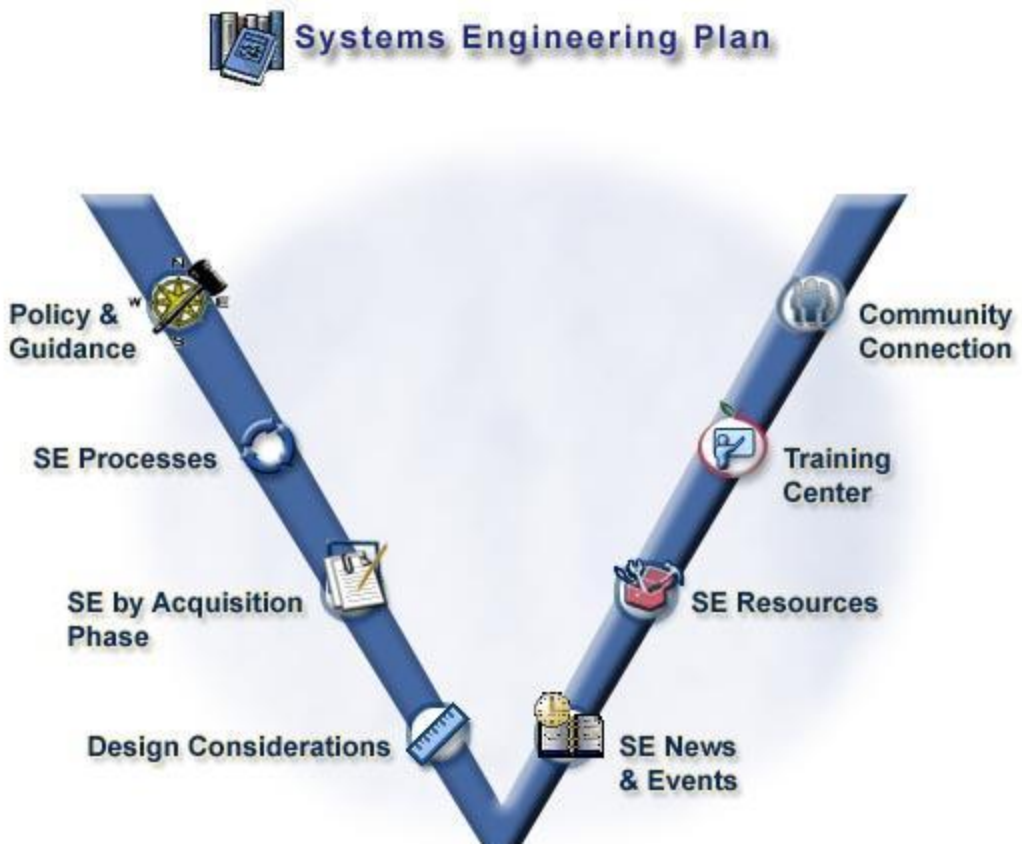
Sign In

ser Name:
assword:
Sign In
Benefit of Membership
Forgot My Password or Login

Browse

Home Up one level
Systems Engineering Community of...
- Systems Engineering Plan (SEP)
- SE News & Events
- Policy & Guidance
- SE Processes
- SE by Acquisition Phase
- SE Special Interest Areas/Design...
- SE Resources
- Training Center

Main View | What's New | Questions / Discussions | Metrics



BCEFM

Become a Member

Sign In

ser Name:

assword:

Sign In

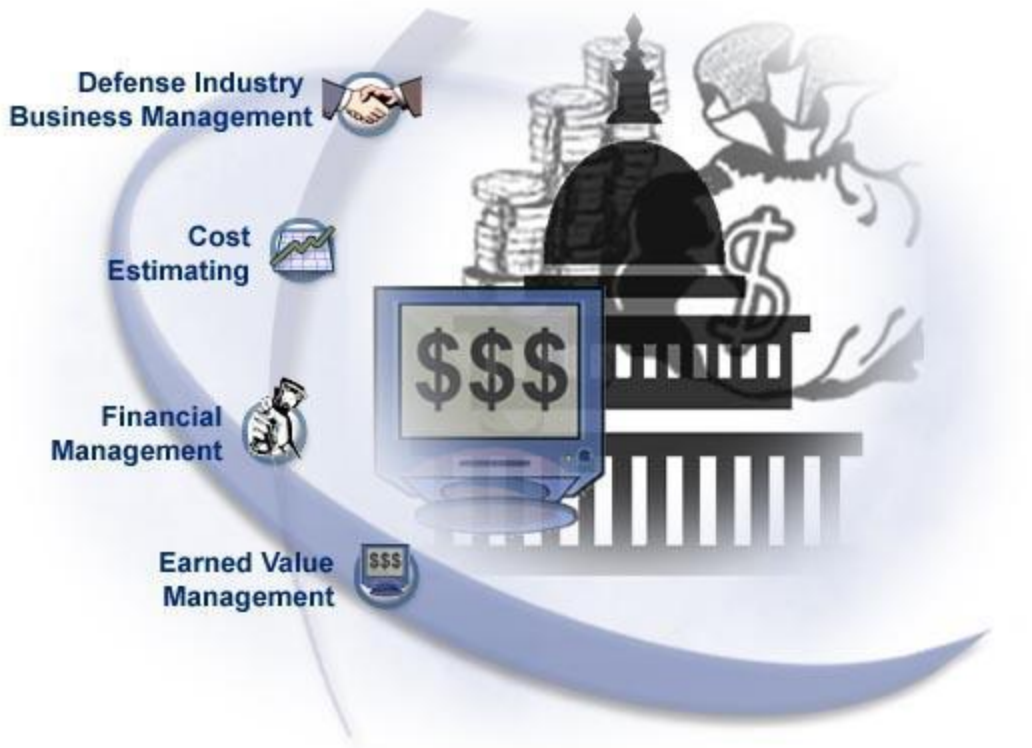
Benefit of Membership
Forgot My Password or Login

Browse

C Home Up one level

BCEFM
- Community Connection
- Cost Estimating
- Defense Industry Business Management
- Earned Value Management (EVM)
- Introduction

Main View | What's New | Questions / Discussions | Metrics



Life Cycle Logistics

Become a Member

Sign In

User Name:

Password:

Sign In

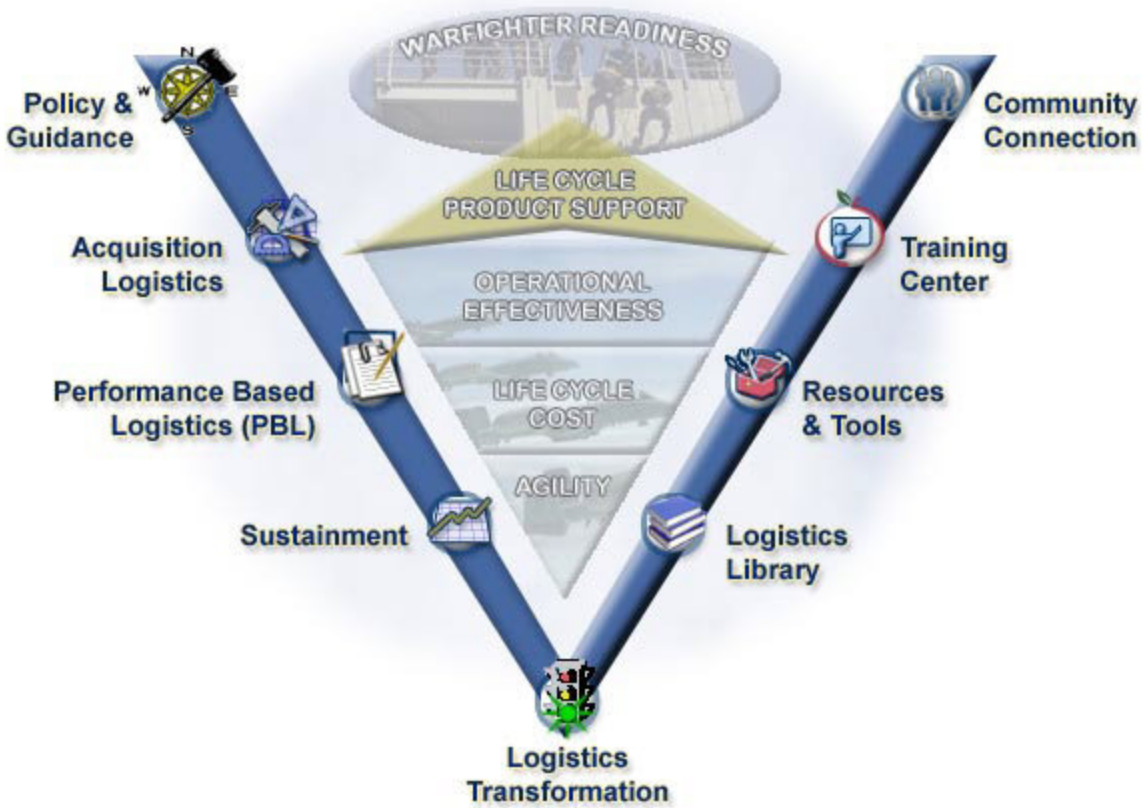
Benefit of Membership
Forgot My Password or Login

Browse

Home Up one level

Life Cycle Logistics
- Policy and Guidance
- PBL
- Sustainment
- Logistics Transformation
- Logistics Library
- Resources & Tools
- Training Center
- LOG Community Connection
- LOG Archive

Main View | What's New | Questions / Discussions | Metrics



Best Practices Clearinghouse (BPCh)

Defense Acquisition University

Best Practices Clearinghouse
Connecting you to Government and Industry Best Practices
Defense Acquisition University
Home | DAU | Contact | Site Map | FAQ | Help | Search
DAU Homepage
I Need Training
Continuous Learning
Knowledge Sharing
Performance Support
Performance Learning Model
ACQuire (Search)
DAU Online Resources Tour
BPCh Menu
Browse Content Views
Filter Content
Submit Content
Feedback
About BPCh
the Acquisition Best Practices Clearingh
The DoD Acquisition Best Practices Clearinghouse (BPC
the selection and implementation of systems engineering and
acquisition practices appropriate to the needs of individual ac
programs. The BPCh uses an evidence-based approach, linki
resources that describe how to implement various best practi
linked resources also provide descriptions of the practical res
good and bad) of applying the practices in various contexts, f
users can learn about the results to be expected in their envi
evidence stored is also contextualized, so that users will be
lessons relevant to their program, type of problem, or specific
Quick Search
search
Practices that have the most evidence
Software Formal Inspections
Pair Programming
Trade Studies
Architectural Reviews
Integrated Project Data Repositories (IPDRs)
Evidences that have the highest trustability scores
Advances in Software Inspections
An Analysis of Defect Densities Found During Software Inspections
Measuring Inspections at Litton
The MBASE Life-cycle Architecture Milestone Package
Using the Win-Win Spiral model: A Case Study

Launched March 2008

BPCh facilitates the selection and implementation of systems engineering and software acquisition practices specific to the needs of individual acquisition programs.

Focus is on practices, and evidence of practice implementation, in context with the user's program and need

Expanding to cover all AT&L functional areas, Requirements and Human Capital Management

Best Practices Clearinghouse

Defense Acquisition University

Useful Information

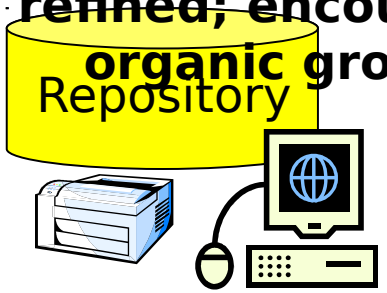
Help finding, selecting, and implementing practices appropriate to User's situation; fill the gap between "what" and "how"

A Single Source

For answers about practices, how to apply them, when they are good to use; lessons learned; and risks to avoid

Active Knowledge Base

Not just another practice list; experience data updated, expanded refined; encourages organic growth



Living Knowledge

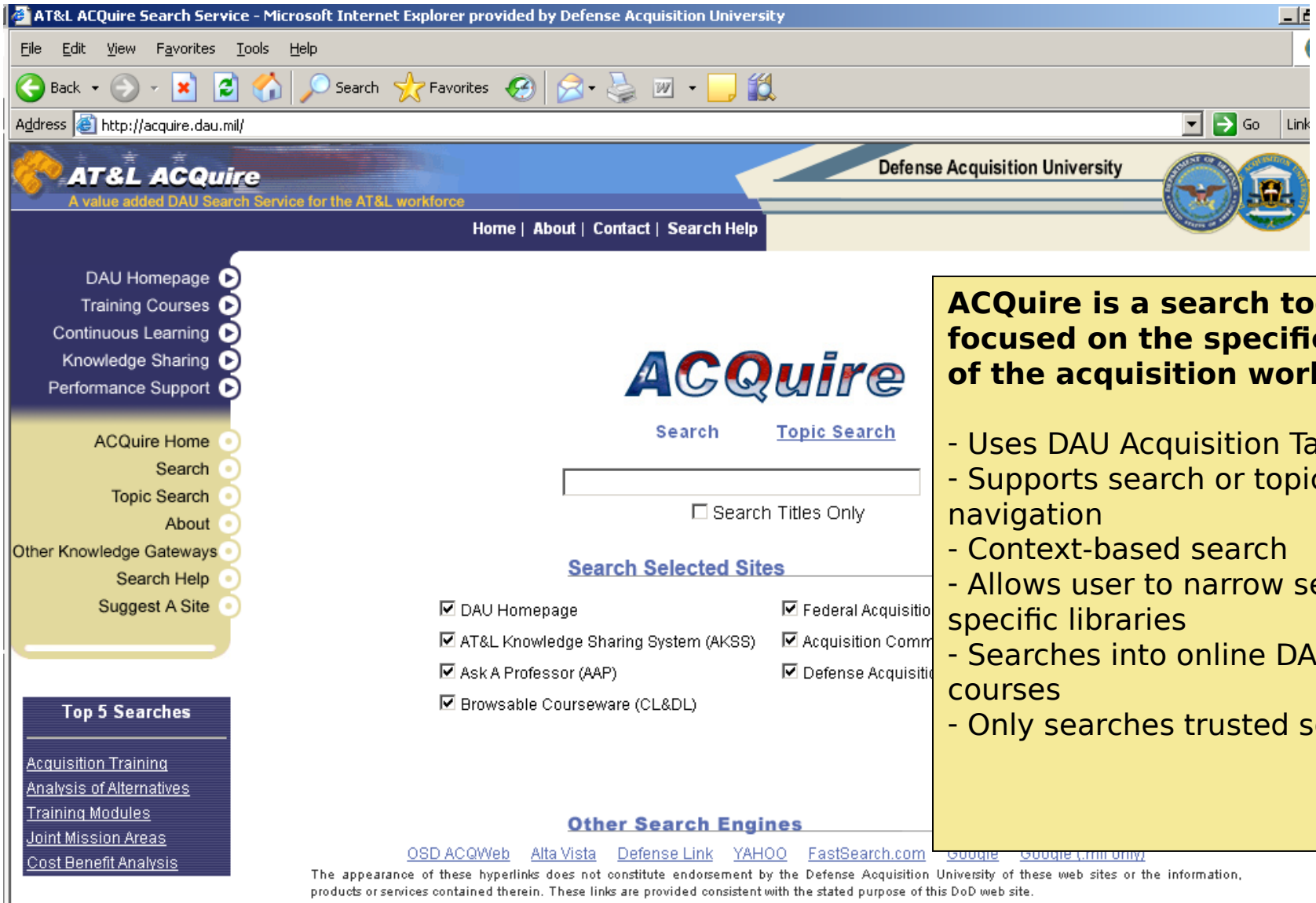
Integration with DoD communities of practice (ACC) and experts

Validated practices

Consistent, verifiable

ACQuire Enterprise Search

Defense Acquisition University



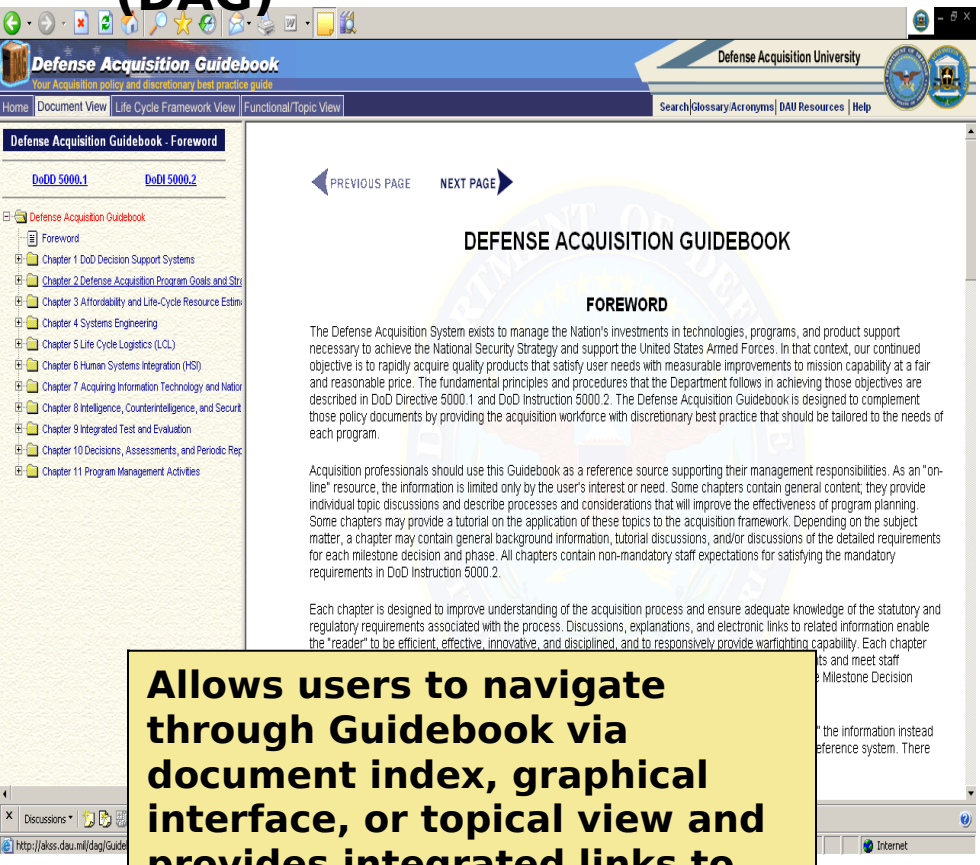
ACQuire is a search tool focused on the specific needs of the acquisition workforce

- Uses DAU Acquisition Taxonomy
- Supports search or topic navigation
- Context-based search
- Allows user to narrow search to specific libraries
- Searches into online DAU courses
- Only searches trusted sources

ACQuire search results example

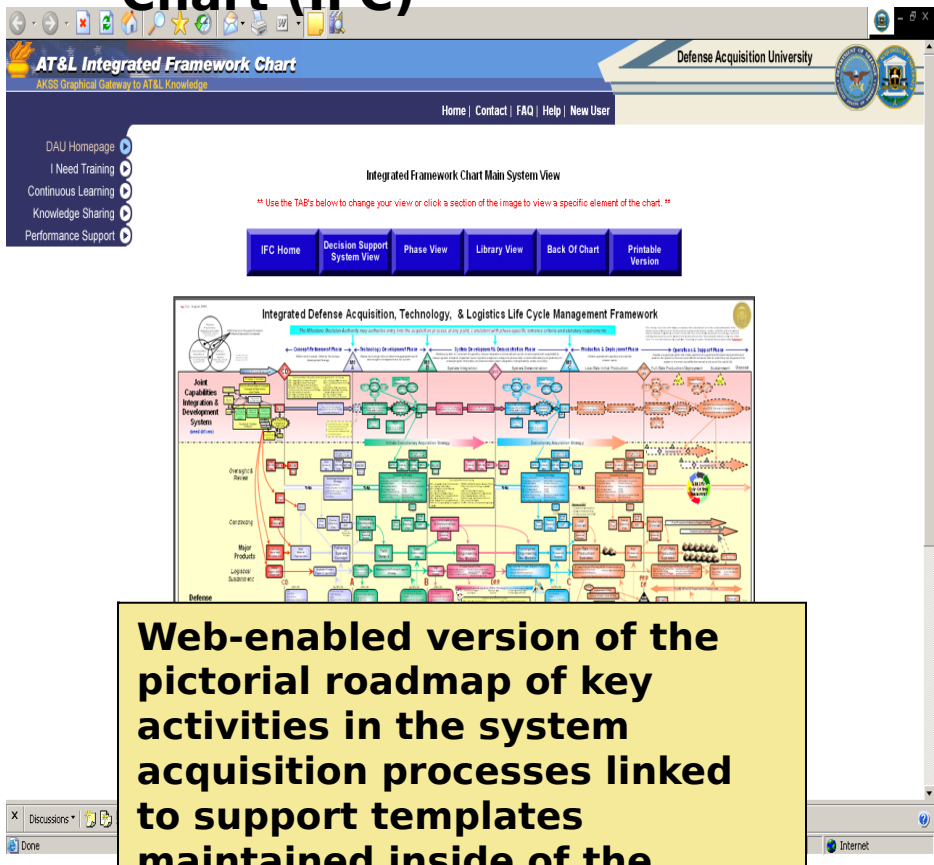
Knowledge Document Gateways

Defense Acquisition Guidebook (DAG)


Defense Acquisition Guidebook
Your Acquisition policy and discretionary best practice guide
Defense Acquisition University
Home
Document View
Life Cycle Framework View
Functional/Topic View
Search
Glossary/Acronyms
DAU Resources
Help
Defense Acquisition Guidebook - Foreword
DoDD 5000.1
DoDI 5000.2
Defense Acquisition Guidebook
Foreword
Chapter 1 DoD Decision Support Systems
Chapter 2 Defense Acquisition Program Goals and Str
Chapter 3 Affordability and Life-Cycle Resource Estim
Chapter 4 Systems Engineering
Chapter 5 Life Cycle Logistics (LCL)
Chapter 6 Human Systems Integration (HSI)
Chapter 7 Acquiring Information Technology and Natior
Chapter 8 Intelligence, Counterintelligence, and Securit
Chapter 9 Integrated Test and Evaluation
Chapter 10 Decisions, Assessments, and Periodic Rep
Chapter 11 Program Management Activities
PREVIOUS PAGE
NEXT PAGE
DEFENSE ACQUISITION GUIDEBOOK
FOREWORD
The Defense Acquisition System exists to manage the Nation's investments in technologies, programs, and product support necessary to achieve the National Security Strategy and support the United States Armed Forces. In that context, our continued objective is to rapidly acquire quality products that satisfy user needs with measurable improvements to mission capability at a fair and reasonable price. The fundamental principles and procedures that the Department follows in achieving those objectives are described in DoD Directive 5000.1 and DoD Instruction 5000.2. The Defense Acquisition Guidebook is designed to complement those policy documents by providing the acquisition workforce with discretionary best practice that should be tailored to the needs of each program.
Acquisition professionals should use this Guidebook as a reference source supporting their management responsibilities. As an "on-line" resource, the information is limited only by the user's interest or need. Some chapters contain general content; they provide individual topic discussions and describe processes and considerations that will improve the effectiveness of program planning. Some chapters may provide a tutorial on the application of these topics to the acquisition framework. Depending on the subject matter, a chapter may contain general background information, tutorial discussions, and/or discussions of the detailed requirements for each milestone decision and phase. All chapters contain non-mandatory staff expectations for satisfying the mandatory requirements in DoD Instruction 5000.2.
Each chapter is designed to improve understanding of the acquisition process and ensure adequate knowledge of the statutory and regulatory requirements associated with the process. Discussions, explanations, and electronic links to related information enable the "reader" to be efficient, effective, innovative, and disciplined, and to responsively provide warfighting capability. Each chapter
Milestone Decision
the information instead
eference system. There
Discussions
Internet

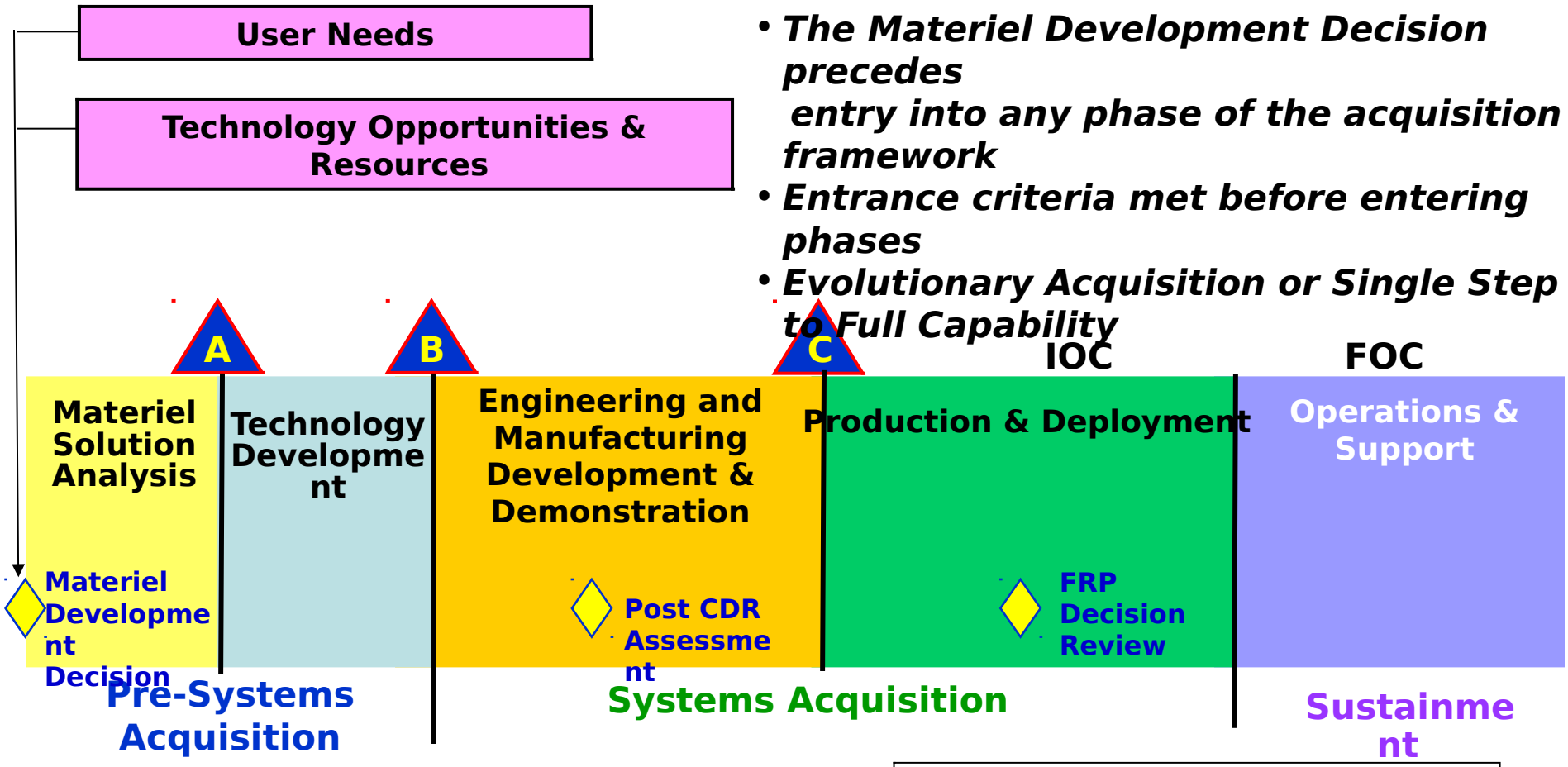
Allows users to navigate through Guidebook via document index, graphical interface, or topical view and provides integrated links to all references mentioned

Integrated Framework Chart (IFC)


AT&L Integrated Framework Chart
AKSS Graphical Gateway to AT&L Knowledge
Defense Acquisition University
Home | Contact | FAQ | Help | New User
DAU Homepage
I Need Training
Continuous Learning
Knowledge Sharing
Performance Support
Integrated Framework Chart Main System View
** Use the TAB's below to change your view or click a section of the image to view a specific element of the chart. **
IFC Home
Decision Support System View
Phase View
Library View
Back Of Chart
Printable Version
Integrated Defense Acquisition, Technology, & Logistics Life Cycle Management Framework
Discussions
Done
Internet

Web-enabled version of the pictorial roadmap of key activities in the system acquisition processes linked to support templates maintained inside of the Acquisition Community Connection

The Defense Acquisition *Management System 2008

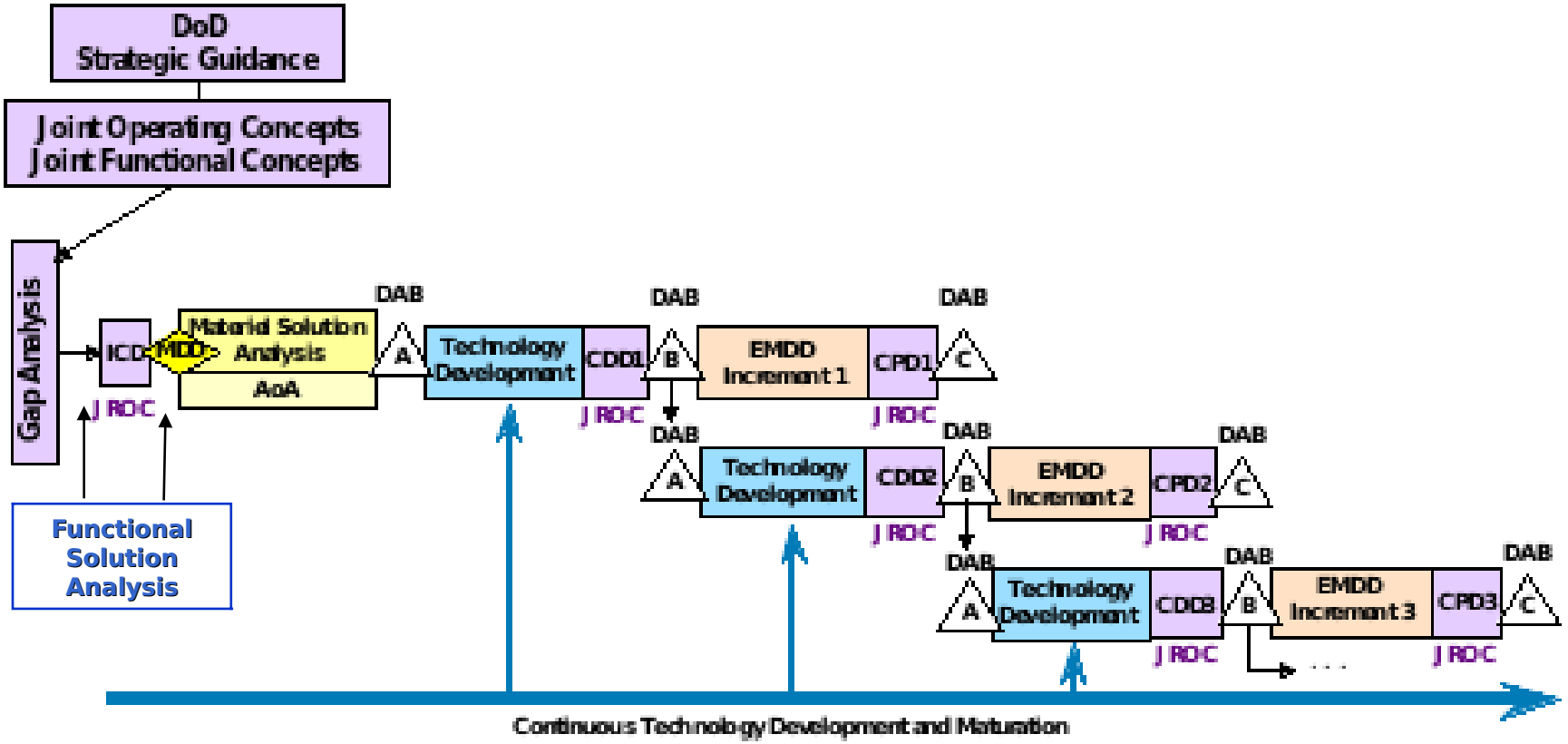


- *The Materiel Development Decision precedes entry into any phase of the acquisition framework*
- *Entrance criteria met before entering phases*
- *Evolutionary Acquisition or Single Step to Full Capability*

- **Decision points: 6**
- **Phases: 5**
- **Milestone documents: 40+**

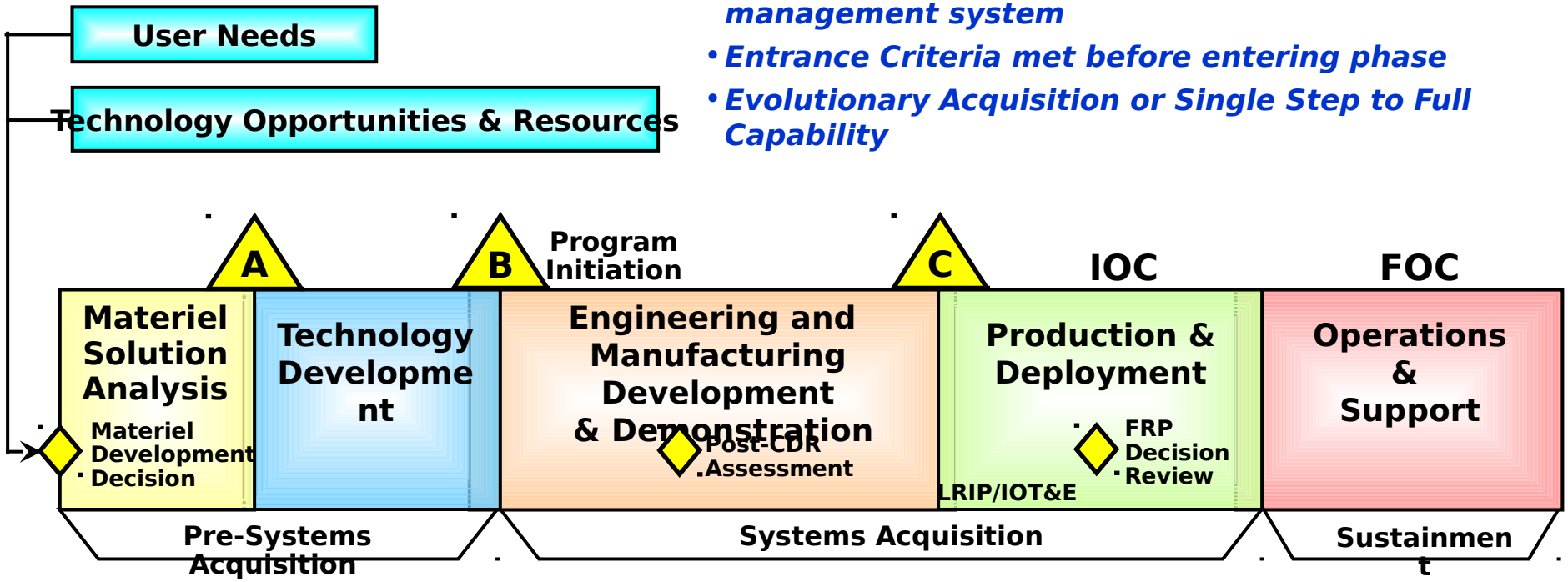
anged from Framework to "Management System"

Evolutionary Approach



The Defense Acquisition Management S

- *The Materiel Development Decision precedes entry into any phase of the acquisition management system*
- *Entrance Criteria met before entering phase*
- *Evolutionary Acquisition or Single Step to Full Capability*



Initial Capabilities Document | Capability Development Document | Capability Production Document

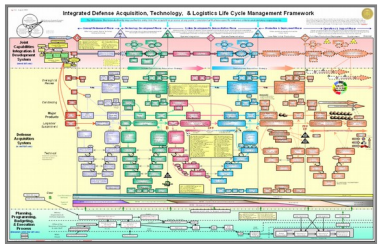
Relationship to JCIDS

CDR: Critical Design Review
FRP: Full Rate Production

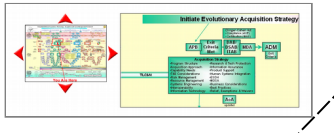
IOC: Initial Operational Capability
FOC: Full Operational Capability

Performance Learning Tools
Closing the "learning – doing" gap

Knowledge Gateway



AT&L Integrated Framework (master process flow)

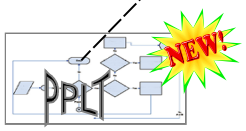


Chart/flow element *"Initiate Evolutionary Acquisition Strategy"*

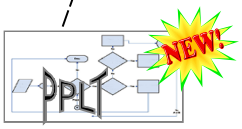
Knowledge Cross-

Mandatory Policy – Public Law and Regulatory
DoD I 5000.2 - Acquisition Strategy
Guidance – Defense Acquisition Guidebook
Defense Acquisition Guidebook Chapter 2.3 - System Acquisition: Acquisition Strategy
Defense Acquisition Guidebook Chapter 2.3.1. - Program Structure
Defense Acquisition Guidebook Chapter 2.3.19. - Additional Acquisition Strategy Topics
Defense Acquisition Guidebook Chapter 2.3.2. - Acquisition Approach
Defense Acquisition Guidebook Chapter 2.3.16.1.2. - Building Competition into Individual Acquisition Strategies
Defense Acquisition Guidebook Chapter 6.3.3.4 - Support Strategy and Acquisition Strategy
Definition/Overview Information
DAU Glossary - Acquisition Strategy
DAU and other DoD Guides, Handbooks, Templates, Etc.
Introduction to Defense Acquisition Management (7th Edition September 2005)
DoD Communities of Practice
ACC/PM Community of Practice - Acquisition Strategy
Examples, Leadership Guidance, Etc.
TBD * but several are expected to be loaded to PMCoP
Training Material
Defense Acquisition Tutorial
DAU "Ask-A-Professor" Database
Ask-A-Professor - Acquisition Strategy

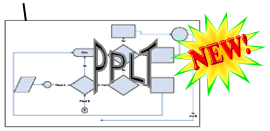
Today…



Building Competition into Acquisition Strategies PLT



Developing Competitive Elements PLT



Developing Acquisition Strategy PLT

PBL Toolkit

Learning

PLTs close this gap

Doing

Doing

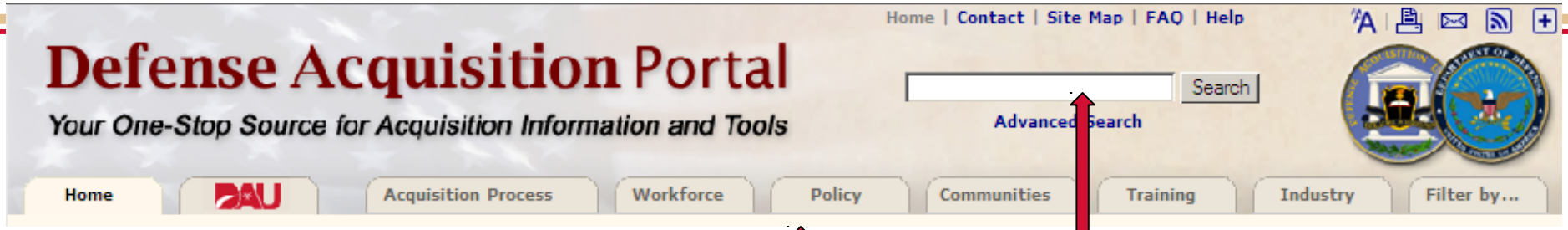
Focus of KS Initiatives

- Offer dynamic content that plays in the workforce local environment – their portal
- Deliver easily consumable content to the local venue
- Foster greater participation and engagement of workforce in the acquisition knowledgebase – learning and sharing across organizations.
- Promote collaboration across Services and Agencies via social networking tools

What's In The Future?

- Converting the AKSS to the Defense Acquisition Portal (DAP) using MOSS2007
  - Developing an Acquisition "Services" Registry or "Tool Chest" for export to Service/Agency/Industry Portals.
  - Launch v1.0 May 09
  - Providing a Personal "My Acquisition Portal" in v2.0

DAP Home Page Elements

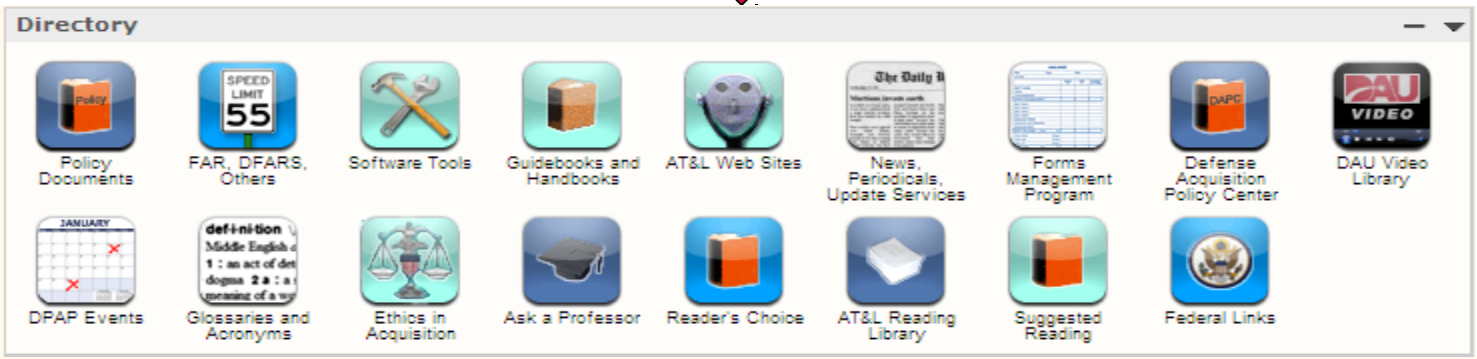


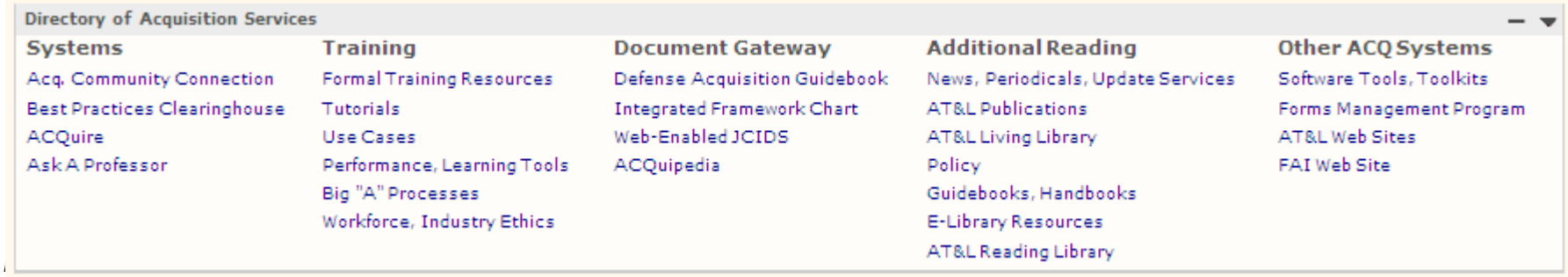
Work In Progress

Horizontal Navigation Tabs

Centralized Search

Directory of Acquisition Systems and Services





DEFENSE AQUISITION PORTAL
Web Parts/Services (Examples)

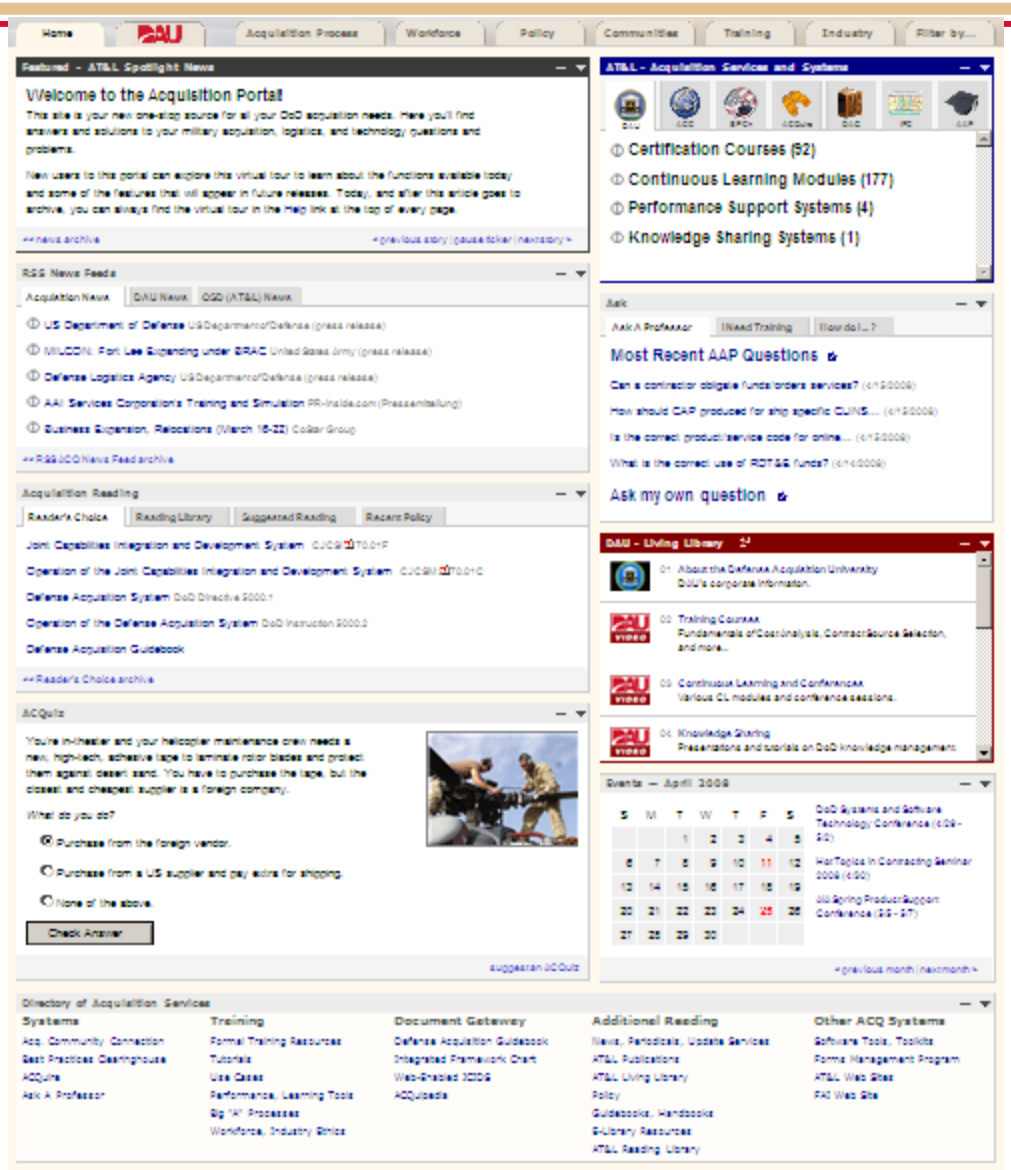
Learn. Perform. Succeed.

ABOUT DAU	DAU BUSINESS UNITS	WEBCASTS/VODS/PODCASTS CENTER	FORMAL TRAINING RESOURCES
DAU LEARNING CENTERS OF EXCELLENCE	DAU PERFORMANCE SUPPORT AND RAPID TRAINING	CAREER COMPETENCY MODELS	SIMULATION CENTER
ACQUIPEDIA	GOV/INDUSTRY ACQUISITION NEWS RSS FEEDS	WEB PARTS SERVICES LIBRARY	TUTORIALS
VIDEO LIBRARY	E-LIBRARY RESOURCES	AT&L/DAU SPOTLIGHT NEWS	POLICY
RELATED WEB LINKS	COMMUNITES OF PRACTICE	WORKFORCE/INDUSTRY ETHICS	PERFORMANCE LEARNING TOOLS
LIVING LIBRARY	BIG A PROCESSES	SOFTWARE TOOLS AND TOOL KITS	PORTAL/WEB SEARCH TOOLS
DEFENSE ACQUISITION GUIDEBOOK	GUIDEBOOKS AND HANDBOOKS	USE CASES	AT&L INTEGRATED FRAMEWORK CHART
AT&L/DAU PUBLICATIONS	SERVICE/COMMAND/AGENCY PORTALS	BEST PRACTICES CLEARING HOUSE	ASK A PROFESSOR

DAU

DoD

Web Parts on Home Page



- **Featured - AT&L Spotlight News**
- **AT&L - Acquisition Services and Systems**
- **RSS News Feeds and Tabs**
- **ASK**
- **DAU Living Library**
- **Events**
- **AT&L - Acquisition Services and Systems**
- **ACQuiz**
- **Directory of Acquisition Services**

Learn. Perform. Succeed.

Acquisition Process - About

Home | DAU | Acquisition Process | Workforce | Policy | Communities | Training | Industry | Filter by...

About... | JCIDS | Defense Acquisition System | PPBE | Requirements

Acquisition Process Policy

DoD Acquisition

Defense Acquisition System
DoD Directive 5000.1

Operation of the Defense Acquisition System DoD Instruction 5000.2

Joint Chiefs of Staff

Joint Capabilities Integration and Development System
CJCSI 3170.01F

Operation of the Joint Capabilities Integration and Development System CSM 3170.01C

PPBE

Integration of the DoD Decision Support System DAG Chapter 1.1

Planning, Programming, Budgeting, and Execution (PPBE) Process
DAG Chapter 1.2

Contracting and Resources
DAG Chapter 8.4.9

T&E Planning Documentation
DAG Chapter 9.6

Services Policies

Army

Army Acquisition Policy AR 70-1

Army Acquisition Procedures
DA PAM 70-3

Navy

DoN Requirements and Acquisition Process Improvements
SECNAVNOTE 5000

Implementation and Operation of the Defense Acquisition System and JCIDS SECNAVINST 5000.2C

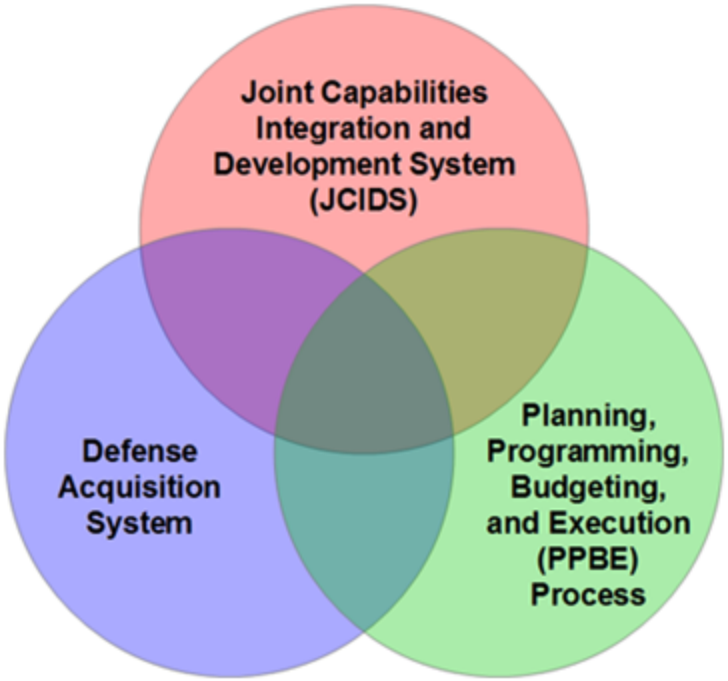
Air Force

Operations of Capabilities Based

Featured - Big "A" Concept and Map

DoD Decision Support Systems

In theory, new weapon systems are delivered as the result of the integrated actions of the three interdependent processes whose operations are held together by the significant efforts of the organizations, workforce, and the industrial partnerships that manage them.


Joint Capabilities Integration and Development System (JCIDS)
Defense Acquisition System
Planning, Programming, Budgeting, and Execution (PPBE) Process

Select any one of the three elements in this image to navigate to the corresponding page of the portal.

Related Systems

Defense Acquisition Guidebook
Integrated Framework Chart
ACQuipedia

Videos and Tutorials

DoD Acquisition Process Tutorial (103 pages)
DoD 5000 Multimedia Brief (12 mins)
JCIDS 3170 Multimedia Brief (17 mins)
BCEFM Video (39 mins)

Directory

Policy Documents
FAR, DFARS, Others
News and Publication
Suggested Reading
Glossary and Acronyms
AT&L Web Sites
Software Tools
Ethics
Forms

Acquisition - JCIDS

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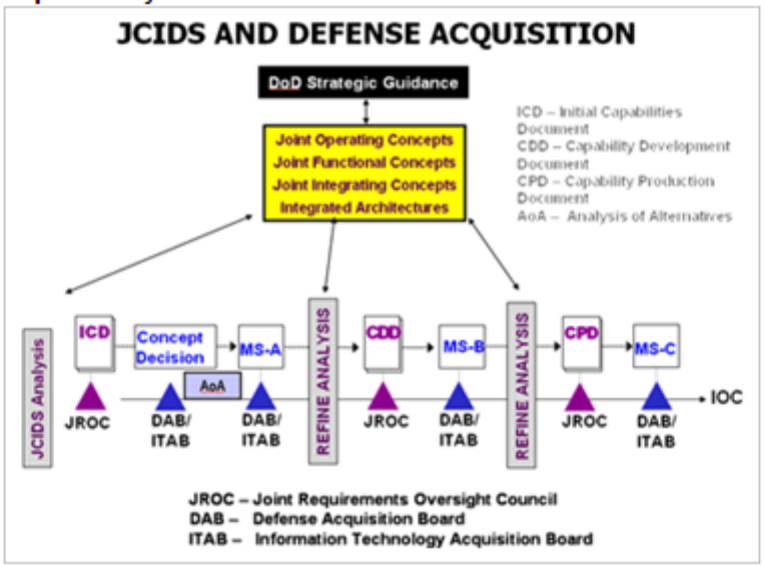
About... | JCIDS | Defense Acquisition System | PPBE | Requirements

Featured - JCIDS Process

Joint Capabilities Integration and Development System

The Joint Capabilities Integration and Development System (JCIDS) is a joint-concepts-centric capabilities identification process that allows joint forces to meet future military challenges. The Joint Capabilities Integration and Development System process assesses existing and proposed capabilities in light of their contribution to future joint concepts. Joint Capabilities Integration and Development System, supported by robust analytic processes, identifies capability gaps and potential solutions. While Joint Capabilities Integration and Development System considers the full range of doctrine, organization, training, materiel, leadership and education, personnel and facilities (DOTMLPF) solutions, for purposes of this Guidebook, the focus remains on the pursuit of "materiel" solutions.



JCIDS CJCSI 3170.01F | JCIDS Operation CJCSM 3170.01C

Related Systems

Defense Acquisition Guidebook | Integrated Framework Chart | ACQuipedia

Videos and Tutorials

- DoD Acquisition Process Tutorial (103 pages)
- DoD 5000 Multimedia Brief (12 mins)
- JCIDS 3170 Multimedia Brief (17 mins)
- BCEFM Video (39 mins)

DAU - JCIDS Training

Certification Courses

- ACQ101 - Fundamentals of Systems Acquisition Management
- ACQ201 - Intermediate Systems Acquisition Course
- CON112 - Mission Performance Assessment
- CON111 - Mission Strategy Execution
- LOG101 - Acquisition Logistics Fundamentals

JCIDS Articles Online

- DoD Model Program for Maintenance Control and Planning
- DoD Operational Requirement and Systems Concepts Generation Processes: A Need for More Improvement
- DoD Requirements Management Competencies Summary
- JCIDS Brief
- SECNAV Notice 5000 on DoN Requirements

JCIDS Best Practices

- Systems Engineering Fundamentals Procedure for Requirement Analysis
- Trade Studies
- Utility Curve Methodology
- Requirements Allocation Sheet
- Systems Engineering Plan Preparation Guide

JCIDS Questions in Ask A Professor

Can the requirement for payment/performance bonds be waived for a

Acquisition Process – Defense Acquisition System

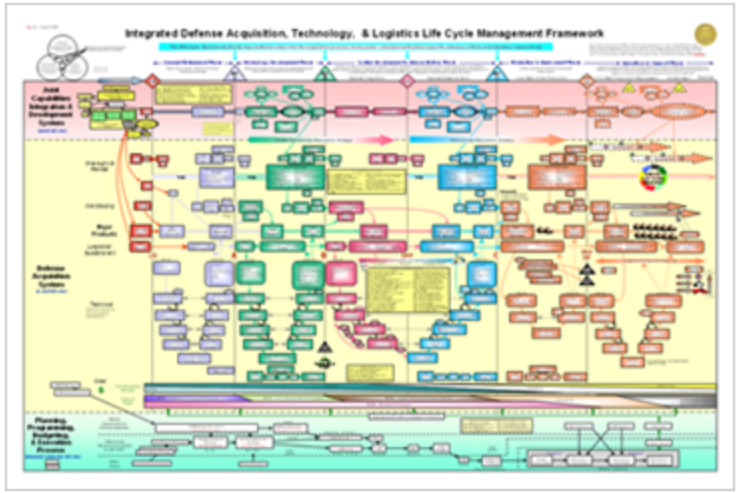
Home | DAU | Acquisition Process | Workforce | Policy | Communities | Training | Industry | Filter by...

About.. | JCIDS | **Defense Acquisition System** | PPBE | Requirements

Featured - Defense Acquisition System Process

DoD 5000 Defense Acquisition System

The Defense Acquisition System is the management process that guides all DoD acquisition programs. DoD Directive 5000.1, The Defense Acquisition System, provides the policies and principles that govern the defense acquisition system. DoD Instruction 5000.2, Operation of the Defense Acquisition System, in turn establishes the management framework that implements these policies and principles. The Defense Acquisition Management Framework provides an event-based process where acquisition programs proceed through a series of milestones associated with significant program phases. Details on the milestones and program phases are found in section 3 of the instruction. The instruction also identifies the specific statutory and regulatory reports and other information requirements for each milestone and decision point.



Defense Acquisition System
DoD Directive 5000.1

Operation of the Defense Acquisition System
DoD Instruction 5000.2

Related Systems

Defense Acquisition Guidebook | Integrated Framework Chart | ACQuipedia

Videos and Tutorials

- DoD Acquisition Process Tutorial (103 pages)
- DoD 5000 Multimedia Brief (12 mins)
- JCIDS 3170 Multimedia Brief (17 mins)
- BCEFM Video (39 mins)

DAU - Related Training

Certification Courses

- ACQ101 - Fundamentals of Systems Acquisition Management
- ACQ201 - Intermediate Systems Acquisition Course
- CON237 - Simplified Acquisition Procedures
- LOG101 - Acquisition Logistics Fundamentals
- LOG200 - Intermediate Acquisition Logistics
- SAM101 - Basic Information Systems Acquisition

Continuous Learning

- Simplified Acquisition Procedures (CLC005)
- Essentials of Interagency Acquisitions (CLC030)

Directory

Policy Documents | FAR, DFARS, Others | Software Tools | Guidebooks and Handbooks | AT&L Web Sites | News, Periodicals, Update Services | Forms Management Program | Defense Acquisition Policy Center | DAU Video Library

DPAP Events | Glossaries and Acronyms | Ethics in Acquisition | Ask a Professor | Reader's Choice | AT&L Reading Library | Suggested Reading | Federal Links

Acquisition - PPBE

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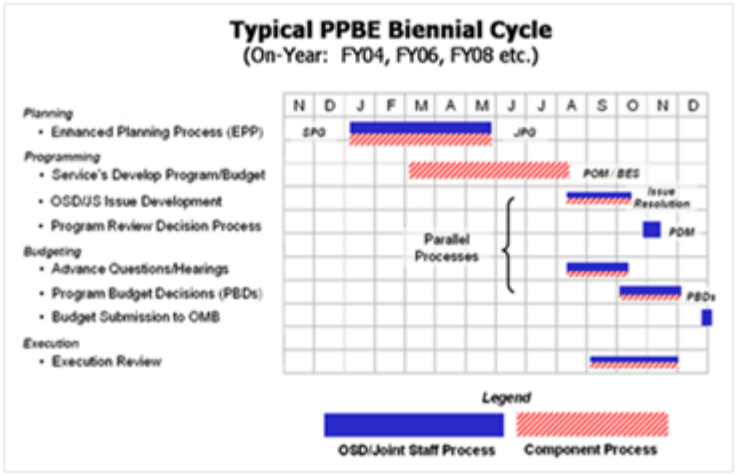
About.. | JCIDS | Defense Acquisition System | PPBE | Requirements

Feature - PPBE Process

Budgeting

The budgeting phase of PPBE occurs concurrently with the programming phase; each DoD Component submits its proposed budget estimate simultaneously with its POM. The budget converts the programmatic view into the format of the Congressional appropriation structure, along with associated budget justification documents. The budget projects resources only two years into the future, but with considerably more financial details than the POM. Upon submission, each budget estimate is reviewed by analysts from the office of the Under Secretary of Defense (Comptroller) and the Office of Management and Budget (OMB). The purpose of their review is to ensure that programs are funded in accordance with current financial policies, and are properly and reasonably priced...



The DoD Decision Support System — DAG Chapter 1.1

PPBE Process — DAG Chapter 1.2

Contracting and Resources — DAG Chapter 8.4.9

T&E Planning Documentation — DAG Chapter 9.6

Related Systems

Defense Acquisition Guidebook | Integrated Framework Chart | ACQuipedia

Videos and Tutorials

- DoD Acquisition Process Tutorial (103 pages)
- DoD 5000 Multimedia Brief (12 mins)
- JCIDS 3170 Multimedia Brief (17 mins)
- BCEFM Video (39 mins)

DAU - Related Training

Certification Courses

BCF103 - Fundamentals of Business Financial Management

Continuous Learning

- A-76 Competitive Sourcing Overview (CLC037)
- Budget Policy (CLB011)
- Congressional Enactment (CLB010)
- Contractual Incentives (CLC018)
- Cost Estimating (CLM016)
- Introduction to Earned Value Management (CLB016)
- Introduction to Reducing Total Ownership Costs R-TOC (CLM021)
- Performance Measurement Baseline (CLB017)
- Planning, Programming, Budgeting, and Execution (PPBE) and Budget

PPBE Web Sites

DoD Web Sites

- Financial Management Information Center
- DoD Financial Management Regulation DoD 7000.14-R
- A Review of the Bona Fide Need Rule
- Fiscal Law Course Overview
- Fiscal Law Course Deskbook
- Small Business Innovation Research Program
- Defense Finance and Accounting Service

PPBE Best Practices

- Evolutionary Acquisition Strategy
- Team/Personal Software Process
- Earned Value Management
- Continuous Improvement
- Technical Performance Measurement

PPBE Questions in Ask A Professor

- Where can I find Information on the PPBE process?
- Which FY budget will be impacted by the next QDR?
- In what documents are the Components' cost and programmed budget to be included?
- What percentage of a project's budget should be allocated to project management?

Workforce - Homepage

Home | DAU | Acquisition Process | **Workforce** | Policy | Communities | Training | Industry | Filter by...

WorkForce Links

Service Links

US Army Acquisition Support Center
DoN Research, Development, and Acquisition - Career Management
Air Force Acquisition - Career Opportunities

Other DoD Links

Defense Agency Director, Acquisition Career Management
Brochures and Publications
Acquisition Workforce Personnel Demonstration
National Security Personnel System

Leadership Training

APEX
CAPSTONE
Defense Leadership and Management Program
Executive Leadership Development Program
OPM Management Development Centers
Stennis Center for Public Service

Career Planning

DoD and Federal Career Planning

America's Job Bank
Defensejobs.com
Govtjobs.com
Presidential Management Fellows Program
USAJobs

Non-Government Career Planning

Career Development eManual

Featured - New Items of Interest

Core Plus is Here for FY 2008

Core Plus represents an enhanced career field certification and development framework designed to guide acquisition professionals to competency development beyond the minimum standards required for certification, based on specific types of assignments within an acquisition function/career field. Learn more or view the Core Plus Q&A Video.

Career Field Certification Standards for FY 2008

Concurrent with the implementation of Core Plus, some on the career field Functional Integrated Product Teams (FIPTs) have also made some modifications to the training requirements associated with their core certification standards. These will be published in the 2008 DAU Catalog. Plan ahead - review them now!

New AT&L Human Capital Strategic Plan

The AT&L Human Capital Strategic Plan (version 3.0, June 2007) has been published. In addition to the original five goals for AT&L human capital management, the plan incorporates a sixth goal entitled "Recruit, develop and retain a mission-ready workforce through comprehensive talent management." Learn more.

New Program Systems Engineer Career Path

The Under Secretary of defense for Acquisition, Technology and Logistics approved a restructuring of the Systems Planning, Research, Development and Engineering Career field to incorporate a third career Path – Program systems Engineer (SPRDE-PSE). The SPRDE-PSE career path becomes available for assignment to AT&L positions effective on 1 October 2007. Learn more.

AT&L - Workforce Policy and Guidance

DoD Directive 5000.52
12 January 2005

DoD Instruction 5000.55
1 November 1991

DoD Instruction 5000.66
21 December 2005

AT&L Workforce Desk Guide
10 January 2006

AT&L Memo - Key Leadership Positions
1 May 2007

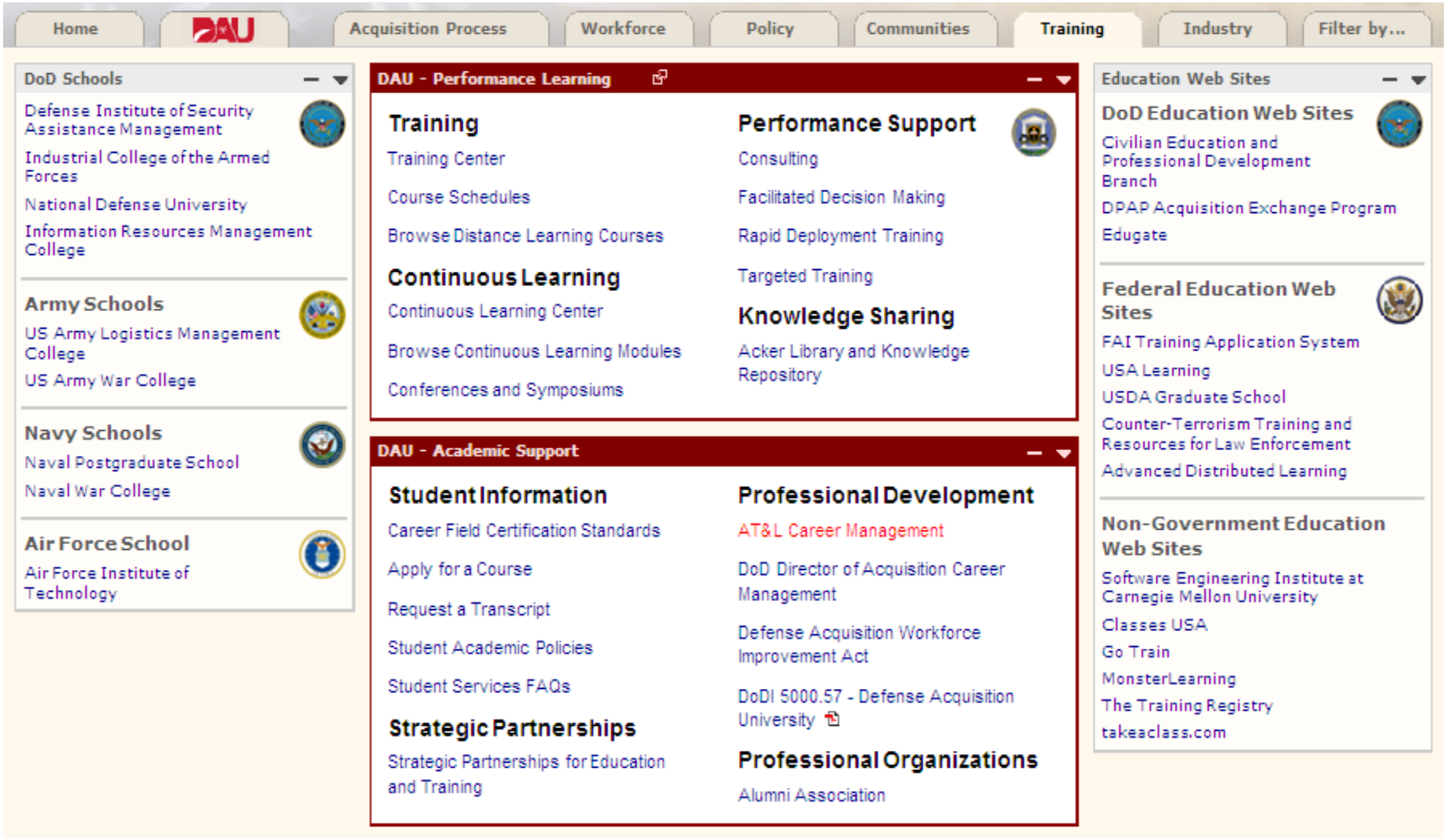
AT&L Memo - SPRDE-PSE Implementation
1 May 2007

DAU - Workforce Reference Material

Professional Organizations

Aerospace Industries Association of America, Inc.
American Institute of Aeronautics and Astronautics
American Management Association
American National Standards Institute
American Production and Inventory Control Society
American Society for Quality
American Society for Testing and Materials
American Society of Transportation and Logistics
Association for the Advancement of Cost Engineering
Council of Logistics Management
Electrical Generating Systems Association
Electronic Industries Alliance
Federally Employed Women
Institute for Interconnecting and Packaging Electronic Circuits
Institute of Electrical and Electronics Engineers
Institute of Environmental Science and Technology
Institute of Industrial Engineers
Institution of Engineers, Australia
International Association for Continuing Education and Training
International Council on Systems Engineering
Logistics Officer Association
LOGTECH
National Contract Management Association
National Defense Industries Association
National Property Management Association
Project Management Institute

Training - Homepage



Industry - Homepage

Featured - Industry News

Defense Industry Support

U.S. Military superiority cannot be maintained without the active cooperation of the private sector, which today controls a greater share of critical U.S. resources than in the past. At the same time, the health of U.S. industry is dependent on the Department of Defense to maintain the security and freedom to continue to do business as usual.

Top 10 World-Wide Defense Contractors, 2007

Rank	Name	Country	2006 Rank	Defense Revenue	% of total revenue
1	Lockheed Martin	United States	1	$36,090,000	91.0%
2	Boeing	United States	2	$30,800,000	50.0%
3	BAE Systems	United Kingdom	4	$25,070,000	93.0%
4	Northrop Grumman	United States	3	$23,649,000	78.4%
5	Raytheon	United States	5	$19,500,000	96.1%
6	General Dynamics	United States	6	$18,769,000	78.0%
7	EADS	European Union	7	$13,202,000	25.4%
8	L-3 Communications	United States	13	$9,989,000	80.1%
9	Finmeccanica	Italy	11	$9,057,000	55.0%
10	United Technologies	United States	12	$7,652,000	16.0%

Source: DefenseNews

<< archive < previous item | next item >

Industry Articles Online

Recent Industry Articles

European Diversification and Defense Market Guide, Bureau of Industry and Security

Defense Market Research, Infoshop

Defense Market Research Reports, Market Research

Defense Market Case Studies, STS Research Group

Lean Manufacturing, Superfactory

Past Industry Articles

The RFID Aerospace and Defense Market, ABI Research, 2006

Industry Websites

Acquisition Central: Provider Outreach Survey
http://www.acqnet.gov/DRAFTProviderwebpage.mht

Acquisition Central: Vendor of Goods and Services Survey
http://www.acqnet.gov/DRAFTvendorSurveywebpage.mht

Aerospace Industries Association
http://www.aia-aerospace.org/

Air Force Technology
http://www.airforce-technology.com/

Army Technology
http://www.army-technology.com/

BuyAccessible
http://www.buyaccessible.gov/

Central Contractor Registration
http://www.ccr.gov/

Excluded Parties List System
http://www.epls.gov/

Federal Business Opportunities (FedBizOpps)
http://www.fbo.gov/

Integrated Dual-use Commerical Companies
http://www.idcc.org/

Naval Technology
http://www.naval-technology.com/

Past Performance Information Retrieval System
https://www.ppirs.gov/

SBA Dynamic Small Business Search
http://dsbs.sba.gov/dsbs/search/dsp_dsbs.cfm

Wage Determinations Online
http://www.wdol.gov/

Industry Associations

Association of Old Crows
https://www.myaoc.org/

Association of Procurement Technical Assistance Centers
http://www.aptac-us.org/

CommerceNet
http://www.commerce.net/

Council of Defense and Space Industry Associations
http://www.codsia.org/

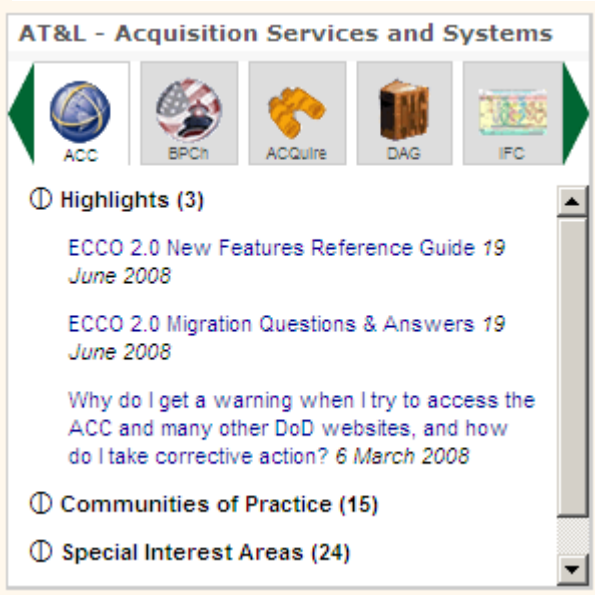
Defense Industry Initiative on Business Ethics and Conduct
http://www.dii.org/

Electronic Industries Alliance

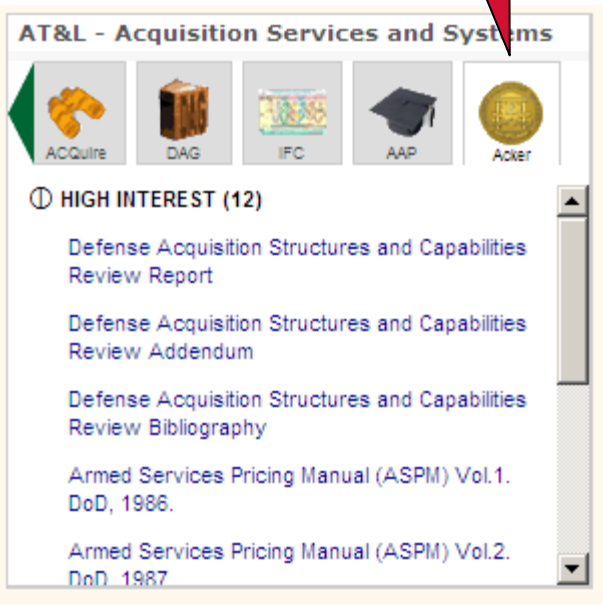
Exportable DAU Web Part: Acquisition Services and Systems

Scrollable for more icons

AT&L - Acquisition Services and Systems
DAU
ACC
BPCh
ACQuire
DAG
Defense Acquisition University (7)
I Need Training Access to certification, assignment specific, international and executive training courses.
Continuous Learning The Continuous Learning Center is dedicated to the delivery of continuous learning opportunities supporting the Acquisition, Technology and Logistics (AT&L) workforce.
Consulting DAU provides over 100 consulting efforts each year focusing on specific problems our customers face in their organizations.


AT&L - Acquisition Services and Systems
ACC
BPCh
ACQuire
DAG
IFC
Highlights (3)
ECCO 2.0 New Features Reference Guide 19 June 2008
ECCO 2.0 Migration Questions & Answers 19 June 2008
Why do I get a warning when I try to access the ACC and many other DoD websites, and how do I take corrective action? 6 March 2008
Communities of Practice (15)
Special Interest Areas (24)

Acker Library is added


AT&L - Acquisition Services and Systems
ACQuire
DAG
IFC
AAP
Acker
HIGH INTEREST (12)
Defense Acquisition Structures and Capabilities Review Report
Defense Acquisition Structures and Capabilities Review Addendum
Defense Acquisition Structures and Capabilities Review Bibliography
Armed Services Pricing Manual (ASPM) Vol.1. DoD, 1986.
Armed Services Pricing Manual (ASPM) Vol.2. DoD, 1987

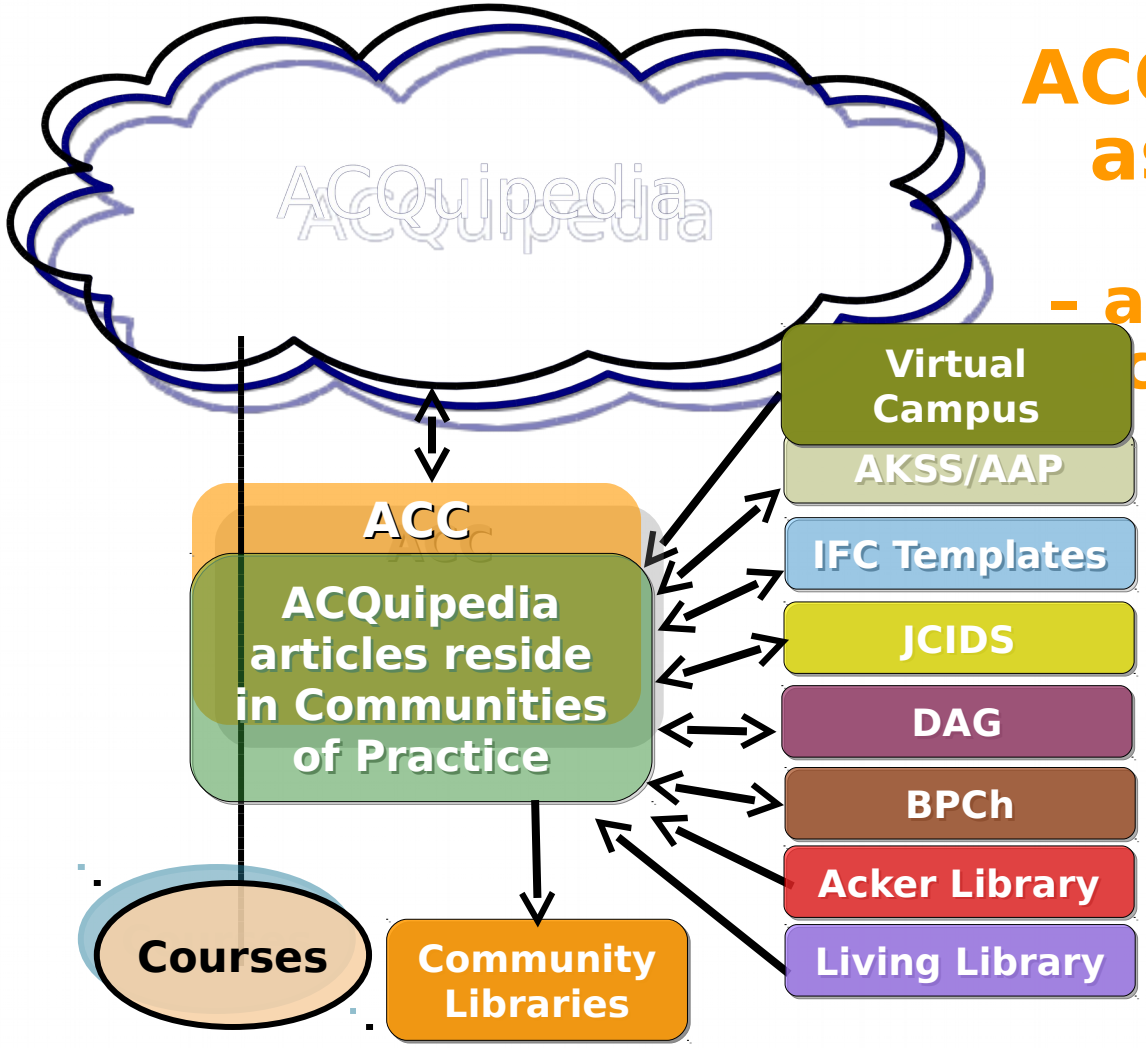
What's In The Future?

- **Investigating the power of "social networking" and Web 2.0 tools in all AKMS systems.**
  - **Web 2.0 CoP tool Upgraded ACC August 08**
  - **ACQuipedia October 2008**
  - **Defense Acquisition Portal May 2009**

What's In The Future?

- Developing an Acquisition Encyclopedia (ACQuipedia) based on Wikipedia "approach". (Launch Oct 08)
  - Starting with all DAU faculty as contributors/editors
  - Moving to appropriate CoP members

ACQuipedia Concept of Use



ACQuipedia serves as a knowledge gateway – an encyclopedia to acquisition related topics

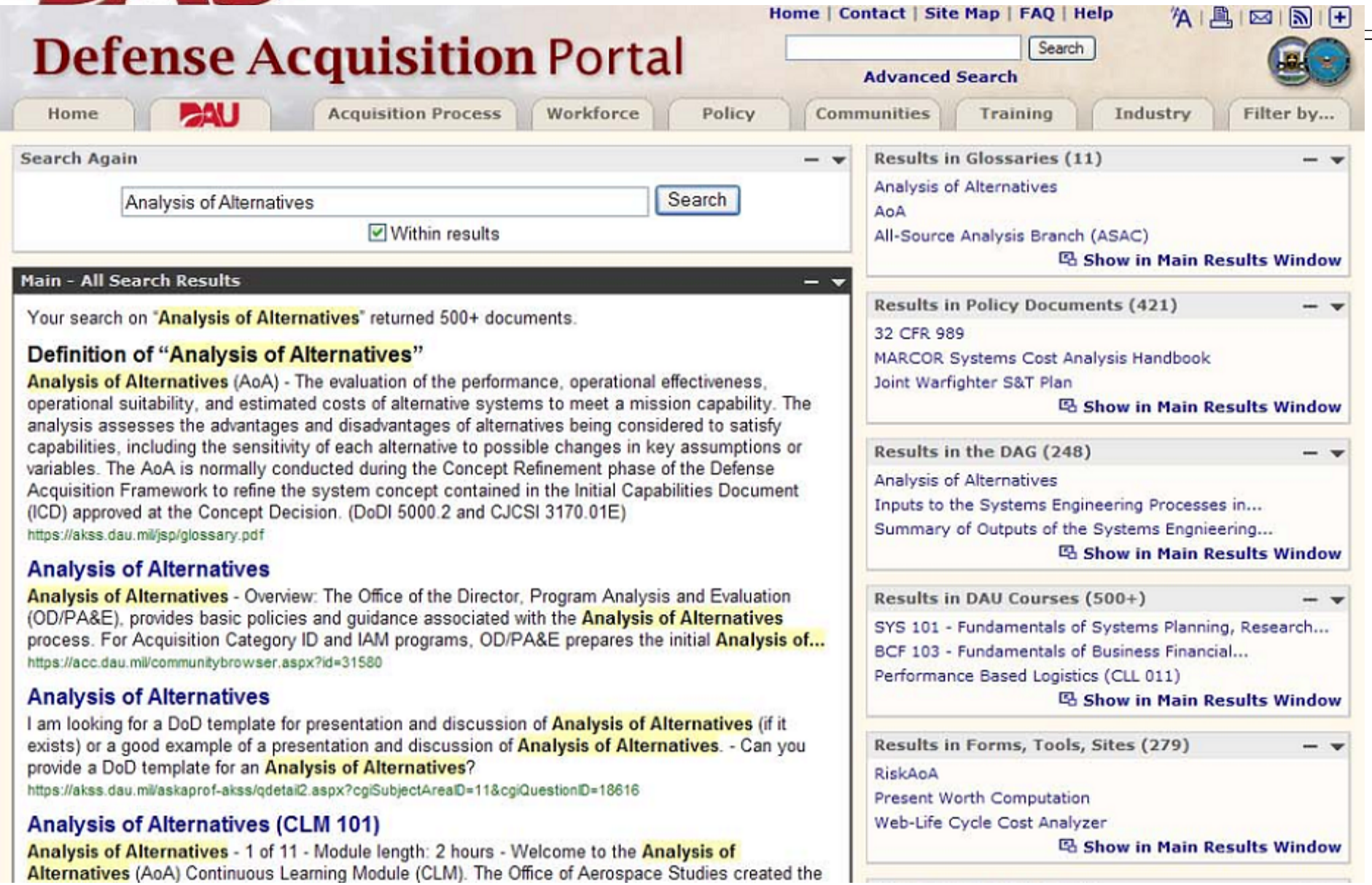
- ACQuipedia articles reference Virtual Campus, AKSS, AAP, IFC, JCIDS, DAG, BPCh, Acker Library, Living Library content
- Community libraries draw content from ACQuipedia pages
- Courses reference ACC and ACQuipedia as sources of content
- Faculty use ACQuipedia in the classroom as THE go to reference. Use of TriZenter provides quick access to find out "response to student questions

See Prototype ACQuipedia

What's In The Future?

- Advanced search and discovery "engine", including video search.
  - Initial options study completed by CSC.
  - Follow-on detailed study and demonstrations to start June 08.
  - AKMS incorporation May 09 with DAP

DAP Search Results Page (Mockup)


Home | Contact | Site Map | FAQ | Help
Defense Acquisition Portal
Search
Advanced Search
Home
DAU
Acquisition Process
Workforce
Policy
Communities
Training
Industry
Filter by...
Search Again
Analysis of Alternatives
Search
Within results
Main - All Search Results
Your search on "Analysis of Alternatives" returned 500+ documents.
Definition of "Analysis of Alternatives"
Analysis of Alternatives (AoA) - The evaluation of the performance, operational effectiveness, operational suitability, and estimated costs of alternative systems to meet a mission capability. The analysis assesses the advantages and disadvantages of alternatives being considered to satisfy capabilities, including the sensitivity of each alternative to possible changes in key assumptions or variables. The AoA is normally conducted during the Concept Refinement phase of the Defense Acquisition Framework to refine the system concept contained in the Initial Capabilities Document (ICD) approved at the Concept Decision. (DoDI 5000.2 and CJCSI 3170.01E)
https://akss.dau.mil/jsp/glossary.pdf
Analysis of Alternatives
Analysis of Alternatives - Overview: The Office of the Director, Program Analysis and Evaluation (OD/PA&E), provides basic policies and guidance associated with the Analysis of Alternatives process. For Acquisition Category ID and IAM programs, OD/PA&E prepares the initial Analysis of...
https://acc.dau.mil/communitybrowser.aspx?id=31580
Analysis of Alternatives
I am looking for a DoD template for presentation and discussion of Analysis of Alternatives (if it exists) or a good example of a presentation and discussion of Analysis of Alternatives. - Can you provide a DoD template for an Analysis of Alternatives?
https://akss.dau.mil/askaprof-akss/qdetail2.aspx?cgiSubjectAreaID=11&cgiQuestionID=18616
Analysis of Alternatives (CLM 101)
Analysis of Alternatives - 1 of 11 - Module length: 2 hours - Welcome to the Analysis of Alternatives (AoA) Continuous Learning Module (CLM). The Office of Aerospace Studies created the
Results in Glossaries (11)
Analysis of Alternatives
AoA
All-Source Analysis Branch (ASAC)
Show in Main Results Window
Results in Policy Documents (421)
32 CFR 989
MARCOR Systems Cost Analysis Handbook
Joint Warfighter S&T Plan
Show in Main Results Window
Results in the DAG (248)
Analysis of Alternatives
Inputs to the Systems Engineering Processes in...
Summary of Outputs of the Systems Engnieering...
Show in Main Results Window
Results in DAU Courses (500+)
SYS 101 - Fundamentals of Systems Planning, Research...
BCF 103 - Fundamentals of Business Financial...
Performance Based Logistics (CLL 011)
Show in Main Results Window
Results in Forms, Tools, Sites (279)
RiskAoA
Present Worth Computation
Web-Life Cycle Cost Analyzer
Show in Main Results Window

DAP Search Results Page (Cont.)

Director, Program Analysis and Evaluation (OD/PA&E), provides basic policies and guidance associated with the AoA process. For Acquisition Category ID and IAM programs, OD/PA&E...
https://akss.dau.mil/dag/DoD5000.asp?view=document&rf=GuideBook\IG_c7.8.3.4.asp

Environmental Impact Analysis Process, 32 CFR 989 - Analysis of Alternatives

§ 989.8 **Analysis of Alternatives**. - (a) The Air Force must analyze reasonable alternatives to the proposed action and the "no action" alternative in all EAs and EISs, as fully as the proposed action alternative. (b) "Reasonable" alternatives are those that meet the underlying purpose and need for the...
http://edocket.access.gpo.gov/cfr_2001/julqtr/pdf/32cfr989.8.pdf

MARCOR Acquisition Procedures Handbook: 5. Analysis of Alternatives (AoA)

The only analysis, however, that reference (a), Part 2, requires for mandatory presentation at Milestone (MS) Decisions is the **Analysis of Alternatives** (AoA). The AOA process includes a simple comparison of the products of competing sub-system producers (described as a Tailored Executive Analysis....
https://akss.dau.mil/Documents/Policy/Procs06.doc

ACQ 201A - Intermediate Systems Acquisition Course

Analysis of Alternatives Summary Report - Firebird UAV - Option 1: Recoverable Unmanned Aerial Vehicle (UAV) - This concept consists of a UAV carrying releasable munitions. It uses the air vehicle from the X101 Advanced Concept Technology Demonstration (ACTD) recently demonstrated by the...
https://learn.dau.mil/CourseWare/83_5/m1l1/documents/analysis_of_alternatives_-_summary.html

Acquisition Domain: Leading Transformation

Acquisition Domain Sourcing **Analysis of Alternatives** (AOA) - Acquisition Domain is planning for the future sourcing environment by conducting a Sourcing Analysis of Alternatives - Current: All Components are participating in the AOA process, led by Air Force, Initiated AOA in November 2003...
http://www.fai.gov/pdfs/lisaromney.ppt

Software Tools - RiskAoA (Predictive Risk Analysis for the AoA process)

Description: RiskAoA is a simple to use Excel and Visual Basic-based program that allows the predictive and quantitative assessment of Risk. Its origins are in the **Analysis of Alternatives** acquisition management cycle, though it can be utilized in many situations. The results of RiskAoA...
https://akss.dau.mil/Lists/Software%20Tools/DispForm.aspx?ID=63

< previous 10 | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | next 10 >

Results in the ACC (500+)

Analysis of Alternatives
Stage 6: Perform Alternatives Analysis
Analysis of Alternatives Army Discussion
Show in Main Results Window

Results in the BPCh (27)

Trade Studies
Needs Elicitation
Optimize Verification, Validation and Test (VVT) Strategy
Show in Main Results Window

Results in Ask-A-Professor (500+)

AoA or Business Case Analysis Templates?
How are Value Models used when conducting an Analysis...
What recourse does a PM have if he/she are not satisfied...
Show in Main Results Window

Results in News and Events (3)

News from USJFCOM: Recent Articles
Calendar -- www.GovernmentExecutive.com
Materials and Processes Technology Information Analysis...

Results in the DAU Video Library (0)

No results found

Other Search Engines

OSD ACQWeb	Alta Vista	FastSearch.com	Google (.mil only)
Defense Link	Yahoo!	Google	

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What's In The Future?

- **Developing a DAU Learning Assets Portal Service - providing classroom materials, DL courses/modules, videos, podcasts, and webcasts.**
  - **Similar to MIT's Open Campus system**
  - **Provides "reachback" to continuously updated assets.**
  - **26 DL Course modules and 167 CL modules available now through DAU's virtual campus**
  - **Classroom course materials in BlackBoard available October 09.**

What's In The Future?

- **Building More Performance Learning Tools (PLTs) inside the ACC CoP tool**
  - **Leveraging ALL DoD/DAU assets.**
  - **Leveraging Web 2.0 capabilities**
  - **Major new product line for DAU Starting in FY09**
  - **Develop Major Program Toolkit expanding upon PM Toolkit (14th Edition)**
    - **Separate tools for all required Plans and Documents**
  - **Vision to web enable all major**

Defense Acquisition University

QUESTIONS

Additional Information

Knowledge Sharing – Lessons Learned

- KM must be integrated into the business of the business
- Leadership at all levels of the enterprise is critical – Need to "Walk the Talk"
- Dedicated human resources - critical for systems development and life cycle asset management
- Powerful IT infrastructure needed for availability, reliability, performance and growth
- Build on and leverage the natural organizations, communities and content you have
- Provide a self-help community of practice system, with "kick start" support team. This is the main knowledge "engine".
- Focus on helping your workforce do their jobs more efficiently and effectively. Focus on "what's in it for them". Incentivize thru awards and rewards.
- Knowledge Sharing is a marathon, not a sprint